

## 4.1.5 Proposed Budget App A 2013/2014 Budget

**2013/14 BUDGET - FINANCIAL STATEMENTS**  
**STATEMENT OF INCOME AND EXPENSES**  
for the period ending 30 June 2014

TOTAL COUNCIL

	Budget 2013/14 \$000	Forward Estimate 2014/15 \$000	Forward Estimate 2015/16 \$000	Forward Estimate 2016/17 \$000	Forward Estimate 2017/18 \$000	Forward Estimate 2018/19 \$000	Forward Estimate 2019/20 \$000	Forward Estimate 2020/21 \$000	Forward Estimate 2021/22 \$000	Forward Estimate 2022/23 \$000
<b>Operating Revenue</b>										
Gross Rates & Utility Charges	262,411	246,219	259,938	274,149	289,004	306,701	325,072	344,746	365,632	385,058
Interest from Rates & Utilities	2,053	1,885	1,999	2,120	2,250	2,387	2,531	2,684	2,846	3,016
Less Discounts, Pensioner Remissions	(11,374)	(10,871)	(11,495)	(12,155)	(12,856)	(13,598)	(14,375)	(15,197)	(16,068)	(16,979)
Net Rates & Utility Charges	253,090	237,233	250,442	264,114	278,398	295,490	313,228	332,233	352,410	371,095
Fees & Charges	53,274	49,660	52,402	55,097	57,821	60,571	63,409	66,425	69,582	72,404
Interest Received from Investments	8,512	7,395	7,740	7,775	8,016	8,290	8,329	8,440	8,381	8,380
Grants and Subsidies - Recurrent	10,780	8,654	8,654	8,654	8,654	8,654	8,654	8,654	8,654	8,654
Operating contributions	570	516	520	524	529	533	537	542	546	551
Interest Received from Unity Water	26,205	24,932	25,163	25,555	25,903	25,903	25,903	25,903	25,903	25,903
Dividends Received	27,001	25,162	24,722	24,321	23,966	23,967	24,003	23,999	23,967	23,971
Other Revenue	13,249	12,753	13,146	13,553	13,974	14,409	14,859	15,324	15,804	16,301
Internal Revenues	7,614	6,687	6,870	7,061	7,259	7,463	7,674	7,892	8,117	8,350
Community Service Obligations	0	0	0	0	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>400,295</b>	<b>372,992</b>	<b>389,659</b>	<b>406,654</b>	<b>424,520</b>	<b>445,280</b>	<b>466,596</b>	<b>489,412</b>	<b>513,364</b>	<b>535,609</b>
<b>Operating Expenses</b>										
Employee costs	130,879	116,274	120,623	125,133	129,813	134,666	139,634	144,784	150,125	155,588
Materials & Services	152,860	140,660	148,396	157,769	168,297	178,567	189,395	200,818	212,896	225,602
Internal Expenditure	0	0	0	0	0	0	0	0	0	0
Finance Costs	14,197	13,879	14,432	14,231	14,110	15,562	15,580	15,172	14,506	14,419
Company Contributions	1,152	1,067	1,067	1,067	1,067	1,067	1,067	1,067	1,067	1,067
Depreciation	70,510	64,101	66,532	69,530	72,106	74,983	77,274	81,729	86,562	89,226
Other Expenses	17,984	17,875	19,540	20,269	21,046	21,664	22,051	22,789	23,544	24,313
Competitive Neutrality Adjustments	0	0	0	0	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>387,582</b>	<b>353,856</b>	<b>370,590</b>	<b>387,999</b>	<b>406,439</b>	<b>426,509</b>	<b>445,001</b>	<b>466,359</b>	<b>488,700</b>	<b>510,215</b>
<b>Operating Result</b>	<b>12,713</b>	<b>19,136</b>	<b>19,069</b>	<b>18,655</b>	<b>18,081</b>	<b>18,771</b>	<b>21,595</b>	<b>23,053</b>	<b>24,664</b>	<b>25,394</b>
<b>Capital Revenue</b>										
Capital Grants and Subsidies	2,900	2,320	2,320	2,320	2,320	2,320	2,320	2,320	2,320	2,320
Capital Contributions	7,201	7,400	10,800	12,300	10,800	10,800	9,400	9,800	9,100	9,400
Contributed Assets.	27,000	24,720	25,464	26,232	27,024	27,840	28,680	29,544	30,432	31,344
Other Capital Revenue	4,472	4,783	0	0	0	0	0	0	0	0
<b>Net Result</b>	<b>54,287</b>	<b>58,359</b>	<b>57,653</b>	<b>59,507</b>	<b>58,225</b>	<b>59,731</b>	<b>61,995</b>	<b>64,717</b>	<b>66,516</b>	<b>68,458</b>

## 4.1.5 Proposed Budget App A 2013/2014 Budget

### 2013/14 BUDGET - FINANCIAL STATEMENTS STATEMENT OF INCOME AND EXPENSES

for the period ending 30 June 2014

COUNCIL BY DEPARTMENT

	Infrastructure Services \$000	Community Services \$000	Regional Strategy & Planning \$000	Finance & Business \$000	Executive Office \$000	Eliminations \$000	Total Council \$000
<b>Operating Revenue</b>							
Gross Rates & Utility Charges	48,606	756	11,182	196,445	5,423	0	262,411
Interest from Rates & Utilities	0	0	0	2,053	0	0	2,053
Less Discounts, Pensioner Remissions	0	0	0	(11,374)	0	0	(11,374)
Net Rates & Utility Charges	48,606	756	11,182	187,124	5,423	0	253,090
Fees & Charges	6,881	11,756	7,476	15,440	11,722	0	53,274
Interest Received from Investments	0	0	0	8,512	0	0	8,512
Grants and Subsidies - Recurrent	14	2,858	0	7,871	37	0	10,780
Operating contributions	373	33	164	0	0	0	570
Interest Received from Unity Water	0	0	0	26,205	0	0	26,205
Dividends Received	0	0	0	27,001	0	0	27,001
Other Revenue	4,881	1,319	178	1,633	5,239	0	13,249
Internal Revenues	13,141	8,659	13	36,379	1,059	(51,638)	7,614
Community Service Obligations	475	0	0	(621)	146	0	0
<b>Total Operating Revenue</b>	<b>74,371</b>	<b>25,381</b>	<b>19,013</b>	<b>309,544</b>	<b>23,625</b>	<b>(51,638)</b>	<b>400,295</b>
<b>Operating Expenses</b>							
Employee costs	42,123	35,471	24,002	21,068	8,215	0	130,879
Materials & Services	90,047	22,999	10,359	17,414	12,041	0	152,860
Internal Expenditure	18,897	15,461	12,629	5,802	(1,150)	(51,638)	0
Finance Costs	4,446	16	21	3,562	6,152	0	14,197
Company Contributions	0	1,067	85	0	0	0	1,152
Depreciation	59,637	5,219	21	3,724	1,909	0	70,510
Other Expenses	6,356	1,915	1,016	6,161	2,537	0	17,984
Competitive Neutrality Adjustments	294	0	0	(1,037)	743	0	(0)
<b>Total Operating Expenses</b>	<b>221,799</b>	<b>82,147</b>	<b>48,132</b>	<b>56,694</b>	<b>30,448</b>	<b>(51,638)</b>	<b>387,582</b>
<b>Operating Result</b>	<b>(147,429)</b>	<b>(56,766)</b>	<b>(29,119)</b>	<b>252,850</b>	<b>(6,823)</b>	<b>0</b>	<b>12,713</b>
<b>Capital Revenue</b>							
Capital Grants and Subsidies	0	0	0	2,900	0	0	2,900
Capital Contributions	7,201	0	0	0	0	0	7,201
Contributed Assets.	0	0	0	27,000	0	0	27,000
Other Capital Revenue	0	0	0	4,472	0	0	4,472
<b>Net Result</b>	<b>(140,227)</b>	<b>(56,766)</b>	<b>(29,119)</b>	<b>287,222</b>	<b>(6,823)</b>	<b>0</b>	<b>54,287</b>

Note: The benefits of the Organisation Review are held against Finance & Business Department. These benefits will be disbursed to relevant departments during the year.

## 4.1.5 Proposed Budget App A 2013/2014 Budget

**2013/14 BUDGET - FINANCIAL STATEMENTS**  
**STATEMENT OF INCOME AND EXPENSES**  
for the period ending 30 June 2014

**BUSINESS ACTIVITIES**

	Quarries Business Unit \$000	Sunshine Coast Airport \$000	Waste & Resource Management \$000	Sunshine Coast Holiday Parks \$000	Total Business Activities \$000
<b>Revenue</b>					
Net Rates & Utility Charges	0	0	47,668	0	47,668
Fees & Charges	1,000	10,571	6,832	13,468	31,871
Operating grants and subsidies	0	0	0	0	0
Internal sales/recoveries	6,968	3	1,213	0	8,184
Community Service Obligations	0	146	475	0	621
Operating contributions	0	0	373	0	373
Interest Revenue	0	0	0	0	0
Profit/Loss on Disposal of Assets	0	0	0	0	0
Other Revenue	0	5,180	2,312	96	7,589
<b>Total Revenue</b>	<b>7,968</b>	<b>15,901</b>	<b>58,873</b>	<b>13,565</b>	<b>96,306</b>
<b>Operating Expenses</b>					
Employee costs	1,192	2,259	2,704	269	6,424
Materials & Services	5,325	3,412	36,381	4,802	49,920
Other Expenses	151	361	1,549	101	2,161
Internal consumption/charges	600	845	3,231	1,282	5,959
Competitive neutrality costs	6	743	294	493	1,536
<b>Total Expenses</b>	<b>7,274</b>	<b>7,621</b>	<b>44,159</b>	<b>6,947</b>	<b>66,001</b>
<b>Earnings before Interest, Tax, Depreciation and Amortisation</b>	<b>694</b>	<b>8,280</b>	<b>14,714</b>	<b>6,618</b>	<b>30,306</b>
Depreciation Expense	452	1,837	4,049	667	7,004
<b>Earnings before Interest and Tax</b>	<b>242</b>	<b>6,443</b>	<b>10,665</b>	<b>5,951</b>	<b>23,301</b>
Interest Expense	35	2,745	3,673	146	6,599
<b>Earnings before Tax</b>	<b>207</b>	<b>3,698</b>	<b>6,992</b>	<b>5,805</b>	<b>16,702</b>
Income tax equivalent	62	1,109	2,098	1,741	5,011
<b>Net Result after Tax</b>	<b>145</b>	<b>2,589</b>	<b>4,895</b>	<b>4,063</b>	<b>11,692</b>

## 4.1.5 Proposed Budget App A 2013/2014 Budget

**2013/14 BUDGET - FINANCIAL STATEMENTS**  
**CHANGE IN RATES AND UTILITY CHARGES**  
 for the period ending 30 June 2014

Total Rates & Charges	2012/13 \$	2013/14 \$	Variation \$	Variation %
Minimum general rate	978.00	1,027.00	49.00	5.0
240 litre wheelie bin	229.00	246.00	17.00	7.4
Environment Levy	60.00	60.00	-	-
Public Transport Levy	20.00	20.00	-	-
Heritage Levy	5.00	5.00	-	-
<b>Gross Rates &amp; Charges</b>	<b>1,292.00</b>	<b>1,358.00</b>	<b>66.00</b>	<b>5.1</b>
Discount (general rate only)	48.90	51.35	2.45	5.0
<b>Net Rates &amp; Charges</b>	<b>1,243.10</b>	<b>1,306.65</b>	<b>63.55</b>	<b>5.1</b>

## 4.1.5 Proposed Budget App A 2013/2014 Budget

**2013/14 BUDGET - FINANCIAL STATEMENTS  
STATEMENT OF FINANCIAL POSITION**

TOTAL COUNCIL

	Budget 2013/14 \$000	Forward Estimate 2014/15 \$000	Forward Estimate 2015/16 \$000	Forward Estimate 2016/17 \$000	Forward Estimate 2017/18 \$000	Forward Estimate 2018/19 \$000	Forward Estimate 2019/20 \$000	Forward Estimate 2020/21 \$000	Forward Estimate 2021/22 \$000	Forward Estimate 2022/23 \$000
<b>CURRENT ASSETS</b>										
Cash & Investments	151,206	158,920	155,556	159,234	160,941	160,619	161,249	160,603	161,350	159,489
Trade and other receivables	32,951	26,345	27,698	29,086	30,528	32,207	33,948	35,810	37,781	39,601
Inventories	1,853	1,918	1,985	2,054	2,126	2,200	2,277	2,357	2,439	2,524
Other Financial Assets	26,055	26,967	27,911	28,888	29,899	30,945	32,028	33,149	34,309	35,510
Non-current assets classified as held for sale	4,224	4,224	4,224	4,224	4,224	4,224	4,224	4,224	4,224	4,224
	<b>216,289</b>	<b>218,374</b>	<b>217,374</b>	<b>223,486</b>	<b>227,718</b>	<b>230,195</b>	<b>233,726</b>	<b>236,143</b>	<b>240,103</b>	<b>241,348</b>
<b>NON CURRENT ASSETS</b>										
Trade and other receivables	434,394	434,394	434,394	434,394	434,394	434,394	434,394	434,394	434,394	434,394
Property, plant & equipment	3,439,142	3,631,488	3,778,846	3,925,863	4,073,168	4,218,322	4,370,544	4,525,875	4,686,662	4,852,839
Investment in associates	538,193	538,193	538,193	538,193	538,193	538,193	538,193	538,193	538,193	538,193
Capital works in progress	82,986	37,986	37,986	37,986	37,986	37,986	37,986	37,986	37,986	37,986
Intangible assets	16,678	17,553	17,858	17,577	16,691	15,577	14,542	13,515	12,498	11,492
	<b>4,511,393</b>	<b>4,659,614</b>	<b>4,807,277</b>	<b>4,954,013</b>	<b>5,100,432</b>	<b>5,244,472</b>	<b>5,395,659</b>	<b>5,549,963</b>	<b>5,709,733</b>	<b>5,874,904</b>
<b>TOTAL ASSETS</b>	<b>4,727,682</b>	<b>4,877,988</b>	<b>5,024,651</b>	<b>5,177,499</b>	<b>5,328,150</b>	<b>5,474,667</b>	<b>5,629,385</b>	<b>5,786,106</b>	<b>5,949,836</b>	<b>6,116,252</b>
<b>CURRENT LIABILITIES</b>										
Trade and other payables	36,530	35,434	36,353	37,357	38,484	39,438	41,178	42,836	44,782	46,594
Borrowings	14,579	17,041	19,245	21,727	24,245	26,533	29,229	31,988	35,148	41,060
Provisions	15,174	13,481	13,985	14,508	15,051	15,614	16,190	16,787	17,406	18,039
Other	3,900	4,037	4,178	4,324	4,475	4,632	4,794	4,962	5,136	5,316
	<b>70,183</b>	<b>69,993</b>	<b>73,761</b>	<b>77,916</b>	<b>82,255</b>	<b>86,217</b>	<b>91,391</b>	<b>96,573</b>	<b>102,472</b>	<b>111,009</b>
<b>NON CURRENT LIABILITIES</b>										
Trade and other payables	0	0	0	0	0	0	0	0	0	0
Borrowings	206,594	213,855	210,670	207,897	200,488	184,277	169,312	149,969	131,399	107,082
Provisions	33,886	34,903	35,950	37,028	38,139	39,283	40,461	41,675	42,925	44,212
	<b>240,480</b>	<b>248,758</b>	<b>246,620</b>	<b>244,925</b>	<b>238,627</b>	<b>223,560</b>	<b>209,773</b>	<b>191,644</b>	<b>174,324</b>	<b>151,294</b>
<b>TOTAL LIABILITIES</b>	<b>310,663</b>	<b>318,751</b>	<b>320,381</b>	<b>322,841</b>	<b>320,882</b>	<b>309,777</b>	<b>301,164</b>	<b>288,217</b>	<b>276,796</b>	<b>262,303</b>
<b>NET COMMUNITY ASSETS</b>	<b>4,417,019</b>	<b>4,559,237</b>	<b>4,704,270</b>	<b>4,854,658</b>	<b>5,007,268</b>	<b>5,164,890</b>	<b>5,328,221</b>	<b>5,497,889</b>	<b>5,673,040</b>	<b>5,853,949</b>
<b>COMMUNITY EQUITY</b>										
Asset revaluation surplus	589,166	673,034	760,414	851,295	945,680	1,043,571	1,144,907	1,249,858	1,358,493	1,470,944
Retained Earnings	79,064	82,783	79,173	82,533	83,834	83,493	83,367	82,147	82,118	79,451
Capital	3,748,789	3,803,420	3,864,683	3,920,830	3,977,754	4,037,826	4,099,947	4,165,884	4,232,429	4,303,554
<b>TOTAL COMMUNITY EQUITY</b>	<b>4,417,019</b>	<b>4,559,237</b>	<b>4,704,270</b>	<b>4,854,658</b>	<b>5,007,268</b>	<b>5,164,890</b>	<b>5,328,221</b>	<b>5,497,889</b>	<b>5,673,040</b>	<b>5,853,949</b>

## 4.1.5 Proposed Budget App A 2013/2014 Budget

**2013/14 BUDGET - FINANCIAL STATEMENTS  
STATEMENT OF CHANGES IN EQUITY**

TOTAL COUNCIL

	Budget 2013/14 \$000	Forward Estimate 2014/15 \$000	Forward Estimate 2015/16 \$000	Forward Estimate 2016/17 \$000	Forward Estimate 2017/18 \$000	Forward Estimate 2018/19 \$000	Forward Estimate 2019/20 \$000	Forward Estimate 2020/21 \$000	Forward Estimate 2021/22 \$000	Forward Estimate 2022/23 \$000
<b>Capital Accounts</b>										
<b>Balance at beginning of period</b>	<b>4,516,110</b>	<b>3,748,789</b>	<b>3,803,420</b>	<b>3,864,683</b>	<b>3,920,830</b>	<b>3,977,754</b>	<b>4,037,826</b>	<b>4,099,947</b>	<b>4,165,884</b>	<b>4,232,429</b>
Transfers to capital, reserves and shareholdings	(831,704)									
Transfers from capital, reserves and shareholdings	64,383	54,630	61,264	56,146	56,925	60,072	62,120	65,937	66,545	71,125
<b>Balance at end of period</b>	<b>3,748,789</b>	<b>3,803,420</b>	<b>3,864,683</b>	<b>3,920,830</b>	<b>3,977,754</b>	<b>4,037,826</b>	<b>4,099,947</b>	<b>4,165,884</b>	<b>4,232,429</b>	<b>4,303,554</b>
<b>Asset Revaluation Reserve</b>										
<b>Balance at beginning of period</b>	<b>717,004</b>	<b>589,166</b>	<b>673,034</b>	<b>760,414</b>	<b>851,295</b>	<b>945,680</b>	<b>1,043,571</b>	<b>1,144,907</b>	<b>1,249,858</b>	<b>1,358,493</b>
Asset revaluation adjustments	(231,377)									
Transfers to capital, reserves and shareholdings	103,539	83,868	87,380	90,881	94,385	97,891	101,336	104,951	108,635	112,451
<b>Balance at end of period</b>	<b>589,166</b>	<b>673,034</b>	<b>760,414</b>	<b>851,295</b>	<b>945,680</b>	<b>1,043,571</b>	<b>1,144,907</b>	<b>1,249,858</b>	<b>1,358,493</b>	<b>1,470,944</b>
<b>Retained Earnings</b>										
<b>Balance at beginning of period</b>	<b>89,161</b>	<b>79,064</b>	<b>82,783</b>	<b>79,173</b>	<b>82,533</b>	<b>83,834</b>	<b>83,493</b>	<b>83,367</b>	<b>82,147</b>	<b>82,118</b>
Net result for the period	54,287	58,359	57,653	59,507	58,225	59,731	61,995	64,717	66,516	68,458
Transfers to capital, reserves and shareholdings	(54,320)	(50,959)	(46,853)	(47,207)	(47,425)	(48,931)	(52,595)	(54,917)	(57,416)	(59,058)
Transfers from capital, reserves and shareholdings	(10,064)	(3,671)	(14,411)	(8,939)	(9,500)	(11,141)	(9,525)	(11,020)	(9,129)	(12,067)
Adjustments		(9)								
<b>Balance at end of period</b>	<b>79,064</b>	<b>82,783</b>	<b>79,173</b>	<b>82,533</b>	<b>83,834</b>	<b>83,493</b>	<b>83,367</b>	<b>82,147</b>	<b>82,118</b>	<b>79,451</b>
<b>TOTAL</b>										
<b>Balance at beginning of period</b>	<b>5,322,275</b>	<b>4,417,019</b>	<b>4,559,237</b>	<b>4,704,270</b>	<b>4,854,658</b>	<b>5,007,268</b>	<b>5,164,890</b>	<b>5,328,221</b>	<b>5,497,889</b>	<b>5,673,040</b>
Net result for the period	54,287	58,359	57,653	59,507	58,225	59,731	61,995	64,717	66,516	68,458
Transfers to capital, reserves and shareholdings	(782,485)	32,909	40,527	43,674	46,960	48,960	48,741	50,034	51,219	53,393
Transfers from capital, reserves and shareholdings	54,319	50,959	46,853	47,207	47,425	48,931	52,595	54,917	57,416	59,058
Asset revaluation adjustments	(231,377)	(9)	0	0	0	0	0	0	0	0
<b>Balance at end of period</b>	<b>4,417,019</b>	<b>4,559,237</b>	<b>4,704,270</b>	<b>4,854,658</b>	<b>5,007,268</b>	<b>5,164,890</b>	<b>5,328,221</b>	<b>5,497,889</b>	<b>5,673,040</b>	<b>5,853,949</b>

## 4.1.5 Proposed Budget App A 2013/2014 Budget

**2013/14 BUDGET - FINANCIAL STATEMENTS  
STATEMENT OF CASH FLOWS**

TOTAL COUNCIL

Statement of Cash Flows	Budget 2013/14 \$000	Forward Estimate 2014/15 \$000	Forward Estimate 2015/16 \$000	Forward Estimate 2016/17 \$000	Forward Estimate 2017/18 \$000	Forward Estimate 2018/19 \$000	Forward Estimate 2019/20 \$000	Forward Estimate 2020/21 \$000	Forward Estimate 2021/22 \$000	Forward Estimate 2022/23 \$000
<b>Cash flows from operating activities</b>										
Receipts from customers	336,379	312,560	320,801	337,388	354,601	374,471	395,255	417,431	440,937	462,883
Payments to suppliers and employees	(337,767)	(270,824)	(280,145)	(294,426)	(310,032)	(325,683)	(340,817)	(357,929)	(375,526)	(394,308)
Interest and dividends received	63,771	59,374	59,624	59,771	60,135	60,547	60,766	61,026	61,097	61,270
Finance costs	(14,197)	(13,879)	(14,432)	(14,231)	(14,110)	(15,562)	(15,580)	(15,172)	(14,506)	(14,419)
<b>Net cash inflow (outflow) from operating activities</b>	<b>48,186</b>	<b>87,231</b>	<b>85,848</b>	<b>88,502</b>	<b>90,594</b>	<b>93,773</b>	<b>99,624</b>	<b>105,356</b>	<b>112,002</b>	<b>115,426</b>
<b>Cash flows from investing activities</b>										
Payments for property, plant and equipment	(109,270)	(104,534)	(102,151)	(99,953)	(97,916)	(94,092)	(99,245)	(102,338)	(108,065)	(111,402)
Proceeds from disposal non current assets	1,000	800	800	800	800	800	800	800	800	800
Capital grants, subsidies, contributions and donations	10,101	9,720	13,120	14,620	13,120	13,120	11,720	12,120	11,420	11,720
Net movement in loans and advances	4,472	4,774								
<b>Net cash inflow (outflow) from investing activities</b>	<b>(93,697)</b>	<b>(89,240)</b>	<b>(88,231)</b>	<b>(84,533)</b>	<b>(83,996)</b>	<b>(80,172)</b>	<b>(86,725)</b>	<b>(89,418)</b>	<b>(95,845)</b>	<b>(98,882)</b>
<b>Cash flows from financing activities</b>										
Proceeds from borrowings	15,000	24,302	16,060	18,954	16,836	10,322	14,264	12,645	16,578	16,743
Repayment of borrowing	(14,524)	(14,579)	(17,041)	(19,245)	(21,727)	(24,245)	(26,533)	(29,229)	(31,988)	(35,148)
<b>Net cash inflow (outflow) from financing activities</b>	<b>476</b>	<b>9,723</b>	<b>(981)</b>	<b>(291)</b>	<b>(4,891)</b>	<b>(13,923)</b>	<b>(12,269)</b>	<b>(16,584)</b>	<b>(15,410)</b>	<b>(18,405)</b>
<b>Net increase (decrease) in cash held</b>	<b>(45,035)</b>	<b>7,714</b>	<b>(3,364)</b>	<b>3,678</b>	<b>1,707</b>	<b>(322)</b>	<b>630</b>	<b>(646)</b>	<b>747</b>	<b>(1,861)</b>
Cash at beginning of reporting period	196,241	151,206	158,920	155,556	159,234	160,941	160,619	161,249	160,603	161,350
<b>Cash at end of reporting period</b>	<b>151,206</b>	<b>158,920</b>	<b>155,556</b>	<b>159,234</b>	<b>160,941</b>	<b>160,619</b>	<b>161,249</b>	<b>160,603</b>	<b>161,350</b>	<b>159,489</b>

## 4.1.5 Proposed Budget App A 2013/2014 Budget

### 2013/14 BUDGET - FINANCIAL STATEMENTS MEASURES OF FINANCIAL SUSTAINABILITY

	Budget 2013/14 \$000	Forward Estimate 2014/15 \$000	Forward Estimate 2015/16 \$000	Forward Estimate 2016/17 \$000	Forward Estimate 2017/18 \$000	Forward Estimate 2018/19 \$000	Forward Estimate 2019/20 \$000	Forward Estimate 2020/21 \$000	Forward Estimate 2021/22 \$000	Forward Estimate 2022/23 \$000
Operating Surplus Ratio	13.6%	15.6%	14.8%	14.6%	13.7%	13.4%	13.3%	13.2%	13.0%	12.8%
Net Financial Liabilities Ratio	24.0%	27.0%	26.0%	24.0%	22.0%	18.0%	14.0%	11.0%	7.0%	4.0%
Asset Sustainability Ratio	69.0%	73.0%	75.0%	76.0%	75.0%	69.0%	68.0%	68.0%	67.0%	68.0%
Operating Surplus Ratio (excluding Capital Revenues)	3.2%	5.1%	4.9%	4.6%	4.3%	4.2%	4.6%	4.7%	4.8%	4.7%

#### Operating Surplus Ratio

Measures the extent to which revenues raised cover operational expenses only or are available for capital funding purposes or other purposes.  
Calculation: Net result divided by total operating revenue, expressed as a %.  
Target: between 0% and 10%

#### Net Financial Liabilities Ratio

Measures the extent to which the net financial liabilities of Council can be repaid from operating revenues.  
Calculation: (total liabilities less current assets) divided by total operating revenue, expressed as a %.  
Target: not greater than 60%.

#### Asset Sustainability Ratio

This ratio reflects the extent to which the infrastructure assets managed by Council are being replaced as they reach the end of their useful lives.  
Calculation: capital expenditure on the replacement of infrastructure assets (renewals) divided by depreciation expense, expressed as a %.  
Target: greater than 90%.

#### Operating Surplus Ratio (excluding capital revenues)

Measures the extent to which operating revenues raised cover operational expenses only or are available for capital funding purposes or other purposes.  
Calculation: Operating Surplus/(Deficit) divided by total operating revenue, expressed as a %.  
Target: between 0% and 10%



## 4.1.5 Proposed Budget App A 2013/2014 Budget

### 2013/14 BUDGET - FINANCIAL STATEMENTS CAPITAL WORKS PROGRAM

Program	Sub Program	Budget 2013/14 \$000
BUILDINGS & FACILITIES	Community Facilities	2,904
	Corporate Buildings	2,794
	Heritage Levy	850
	I.A Community Facilities	-
<b>BUILDINGS &amp; FACILITIES Total</b>		<b>6,548</b>
COAST AND CANALS	Coast, Canals and Waterways	1,949
<b>COAST AND CANALS Total</b>		<b>1,949</b>
DIVISIONAL ALLOCATIONS	Local Parks	1,100
	Local Pathways	1,100
	Minor Emergent Works	900
<b>DIVISIONAL ALLOCATIONS Total</b>		<b>3,100</b>
ENVIRONMENTAL ASSETS	Environmental Infrastructure Rehabilitation and Renewals	17
	Environmental Tracks Trails and Infrastructure	292
	Environmental Visitor and Education Facilities	929
<b>ENVIRONMENTAL ASSETS Total</b>		<b>1,238</b>
FLEET	Plant Replacement	1,000
<b>FLEET Total</b>		<b>1,000</b>
PARKS AND GARDENS	Beach Accesses & Dunal Areas Development	469
	Cemeteries	84
	PIP Recreation Parks	4,165
	PIP Open Space Land	-
	PIP Sports Facilities	3,035
	PIP Trails	600
	Recreation Park and Landscape Amenity	1,793
	Recreational Sports Facilities	170
<b>PARKS AND GARDENS Total</b>		<b>10,316</b>
STORMWATER	PIP Stormwater	348
	Stormwater Management	3,073
	Stormwater Quality Management	740
<b>STORMWATER Total</b>		<b>4,161</b>
TRANSPORTATION	Bridges	3,783
	Car parks	835
	Gravel Road Network	2,728
	P.T Levy	2,094
	Pedestrian & Cyclist Enabling Facilities	908
	PIP Transportation	8,651
	Public Transport Infrastructure	700
	Reseals	15,000
	Sealed Road Network	7,417
	Strategic Pathway & On Road Cycle Networks	3,594
	Street lighting	85
	Streetscapes - Corridors	1,000
	Streetscapes - Local Centres	305
	Streetscapes - Major Centres	4,873
Transport Management	515	
Transport Renewals	465	
<b>TRANSPORTATION Total</b>		<b>52,953</b>
INFORMATION COMMUNICATION TECHNOLOGY	Information Communication Technology	3,927
<b>INFORMATION COMMUNICATION TECHNOLOGY Total</b>		<b>3,927</b>
STRATEGIC LAND & COMMERCIAL PROPERTIES	Commercial Property	50
	Environmental Land	2,817
	Land Re-Development	55
	Strategic Land, Economic Development & Innovation	6,500
<b>STRATEGIC LAND &amp; COMMERCIAL PROPERTIES Total</b>		<b>9,422</b>

## 4.1.5 Proposed Budget App A 2013/2014 Budget

### 2013/14 BUDGET - FINANCIAL STATEMENTS CAPITAL WORKS PROGRAM

Program	Sub Program	Budget 2013/14 \$000
AERODROMES	Caloundra Aerodrome -Landside	-
<b>AERODROMES Total</b>		<b>-</b>
SUNSHINE COAST AIRPORT	Airside	1,104
	Landside	2,296
<b>SUNSHINE COAST AIRPORT Total</b>		<b>3,400</b>
HOLIDAY PARKS	Holiday Parks	1,454
<b>HOLIDAY PARKS Total</b>		<b>1,454</b>
QUARRIES	Quarries	150
<b>QUARRIES Total</b>		<b>150</b>
WASTE	Waste Avoidance and Minimisation	2,539
	Waste Disposal	7,112
<b>WASTE Total</b>		<b>9,651</b>
<b>Grand Total</b>		<b>109,269</b>