Sunshine Coast Council FINANCIAL PERFORMANCE REPORT **April 2013**

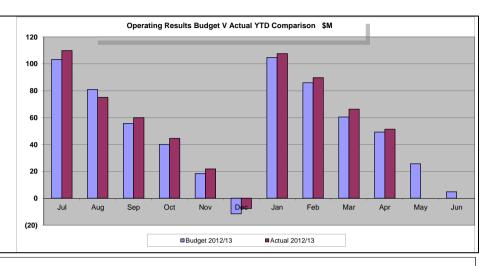


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Summary Operating Statement 30 April 2013

| | SUMMARY OPERATING STATEMENT | | | | | | | |
|------------------------------------|--|---------------------------------------|---------------------------------|--------------------|--------------------|---------------|--|--|
| | For the Period Ending 30 April 2013 | | | | | | | |
| | Annual Original Budget \$000s | Annual Current Budget \$000s | YTD Current Budget \$000s | YTD Actuals \$000s | Variance \$000s | Variance % | Annual Forecast Budget \$000s | |
| Operating Revenue | 424,650 | 427,286 | 391,733 | 393,059 | 1,326 | 0.3% | 428,294 | |
| Less Operating Expenses | 330,213 | 335,719 | 270,613 | 269,764 | (849) | (0.3%) | 336,554 | |
| Less Interest Expense | 14,261 | 14,261 | 11,513 | 11,428 | (85) | (0.7%) | 14,261 | |
| Less Depreciation | 72,496 | 72,495 | 60,392 | 60,546 | (154) | 0.3% | 72,496 | |
| Operating Surplus/(Deficit) | 7,680 | 4,811 | 49,214 | 51,320 | 2,106 | 4.7% | 4,982 | |
| Transfer from Reserves | 7,973 | 14,353 | 14,353 | 14,353 | 0 | 0.0% | 15,041 | |
| Transfer to Reserves | (2,876) | (3,612) | (3,612) | (3,612) | 0 | 0.0% | (3,716) | |
| Operating Contribution/(Shortfall) | 12,778 | 15,552 | 59,955 | 62,061 | 2,106 | 3.5% | 16,308 | |



Operating Net Result

Council's financial results at 30 April 2013 show the organisation with a \$2.1 million higher than forecasted operating position against the year to date budget.

This operating surplus variation is made up of operating revenue being \$1.3 million higher than the year to date budget along with operating expenses being \$780,000 lower than the year to date budget.

Operating Revenue

The favourable revenue variance of \$1.3 million is largely the result of a number of items being higher than the year to date budget. These variances include Other Revenue of \$1.9 million, Fees & Charges of \$1.6 million, Interest Received from Investments of \$1.1 million, and Net Rates & Utility Charges of \$1 million. This is offset by Dividends Received being \$4.2 million lower than the year to date budget.

Operating Expenses

The favourable variance in operating expenses of \$780,000 is due to Materials & Services being lower than the year to date budget by \$3.6 million, offset by Employee Costs and Other Expenses being higher than the year to date budget by \$1.9 million and \$844,000 respectively.

Value and Success Target (VAST) Status

\$4.5 million Original Target

\$3.6 million Achieved to Date (80%) \$883,000 Balance to Achieve (20%)

Of the \$3.6 million savings achieved to date, \$2.7 million are permanent savings.

Of the \$2.7 million permanent savings, \$612,000 relate to employee costs.

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Operating Revenue 30 April 2013

Operating Revenue

As at 30 April 2013 operating revenues are favourable to budget by \$1.3 million or 0.3%.

The favourable revenue variance of \$1.3 million is largely the result of a number of items being higher than profiled. These include Other Revenue of \$1.9 million, Fees & Charges of \$1.6 million, Interest Received from Investments of \$1.1 million, and Net Rates & Utility Charges of \$1 million. This is offset by an unfavourable variance in Dividends Received of \$4.2 million.

The favourable variance in <u>Other Revenue</u> mainly sits with Infrastructure Services Department and relates to the following items being higher than forecast - road maintenance performance contract revenue, fleet auction proceeds & rebates and revegetation offset agreement with Energex. Most of these items will have offsetting expenditure. In addition, Airport income is lower than profiled.

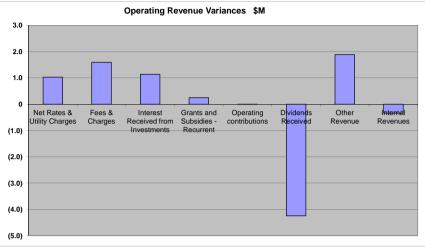
Within the <u>Fees and Charges</u> category, items running higher than forecast include Development Applications, Material Change of Use and Search fees. Volumes still remain below last year to date although there was some improvement in Quarter 3 application numbers. Other favourable variances exist in Aquatic and Leisure Centres, Cemeteries, Response Services and Health licences. These are offset by lower than forecast Airport fees.

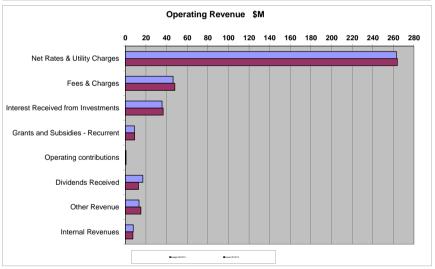
Interest Received from Investments is higher than budget partly due to slightly higher than forecast cash balances along with higher than forecast investment rates for the first half of the year. The average investment rate is expected to be lower in the second half of the year. This item will continue to be monitored but there is no change to the year end forecast at this point.

The January 2013 rate run had 153,443 rateable properties compared to 151,818 this time last year. Growth in that time was 1.1% which is less than the budgeted 1.5%. Although General Rates have an unfavourable variance of \$3.0 million, this is compensated by Prepaid Rates of \$3.7 million along with various other positive variances, resulting in the favourable variance in Net Rates and Utility Charges of \$1 million. History shows Prepaid Rates can be expected to continue to increase and maintain this positive variance in Net Rates and Utility Charges through to the end of the financial year.

The unfavourable variance in <u>Dividends Received</u> relates to timing of Unity Water Dividends. In the past, quarterly payments were received however these are now expected half yearly. The budget has now been adjusted to reflect this timing.

A risk has been reported in the past few financial performance reports regarding the timing of receipt of the Federal Government Financial Assistance Grant. Advice has now been received and council will receive 50% of the 2013/14 Financial Assistance Grant in June 2013. This will result in this revenue item being \$6 million over budget at year end.





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Operating Expenses 30 April 2013

Operating Expenses

The favourable variance in operating expenses of \$780,000 is due to Materials & Services being lower than profiled by \$3.6 million, offset by Employee Costs and Other Expenses being higher than profiled by \$1.9 million and \$844,000 respectively.

The favourable variance in <u>Materials & Services</u> mainly relates to less than profiled spend on levy and economic development projects as well as legal expenses associated with development appeals. Quarry expenses are over budget however this is offset by internal sales.

The unfavourable variance in <u>Employee Costs</u> relates to less than expected labour spend on capital works, Value & Success Targets yet to be achieved and overtime associated with emergent works (of which a portion is recoverable under Natural Disaster Relief and Recovery Arrangements (NDRRA)).

The <u>Other Expenses</u> variance mainly relates to vehicle leases and software maintenance being higher than profiled.

Risks:

(a) The budget includes the achievement of the \$4.46 million savings target.

Value and Success Target (VAST) Status

\$4.5 million Original Target

\$3.6 million Achieved to Date (80%) \$883,000 Balance to Achieve (20%)

Of the \$3.6 million savings achieved to date, \$2.7 million are permanent savings.

Of the \$2.7 million permanent savings, \$612,000 relate to employee costs.

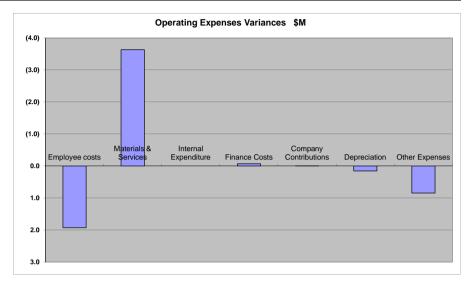
There are a number of reviews and initiatives that are underway to achieve the balance of this target.

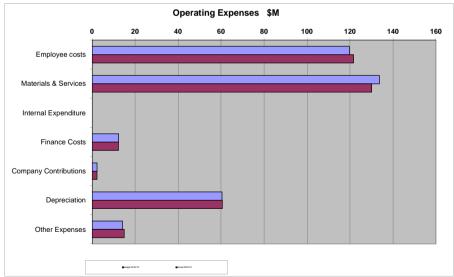
(b) Repair costs in relation to extreme weather events to date are as follows:-

Ex Tropical Cyclone Oswald \$2.6 million (\$948,000 is labour costs) of which only \$1.4 million maximum can be expected to be funded by Natural Disaster Relief and Recovery Arrangements (NDRRA).

East Coast Low \$119,000 (\$51,000 is labour costs) of which only \$51,000 maximum can be expected to be funded by Natural Disaster Relief and Recovery Arrangements (NDRRA).

East Coast Trough \$177,000 (\$96,000 is labour costs) of which only \$61,000 maximum can be expected to be funded by Natural Disaster Relief and Recovery Arrangements (NDRRA).





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Summary Capital Statement 30 April 2013

| | SUMMARY CAPITAL STATEMENT For the Period Ending 30 April 2013 | | | | | | | |
|--------------------------------------|---|---------------------------------------|---------------------------------|-------------|--------------------|---------------|--|--|
| | Annual Original Budget \$000s | Annual Current Budget \$000s | YTD Current Budget \$000s | YTD Actuals | Variance \$000s | Variance % | Annual Forecast Budget \$000s | |
| Operating Contribution / (Shortfall) | 12,778 | 15,552 | 59,955 | 62,061 | 2,106 | 3.5% | 16,308 | |
| Capital Revenue | 51,182 | 64,753 | 49,937 | | (3,124) | (6.3%) | 64,789 | |
| Other Capital Funding | 117,646 | 124,359 | 67,295 | | 592 | 0.9% | 124,359 | |
| Less Constructed Assets | 145,770 | 192,578 | 102,488 | 101,990 | (498) | (0.5%) | 187,846 | |
| Less Contributed Assets | 28,500 | 28,500 | 27,375 | 27,450 | 75 | 0.3% | 28,500 | |
| Less Loan Redemptions | 13,023 | 13,023 | 13,023 | 13,023 | 0 | 0.0% | 13,023 | |
| Net Capital Result | (5,687) | (29,437) | 34,301 | 34,298 | (3) | (0.0%) | (23,913) | |
| Transfer from Reserves | 21,658 | 61,777 | 61,299 | 61,299 | 0 | 0.0% | 63,068 | |
| Transfer to Reserves | (15,971) | (32,341) | (32,341) | (32,341) | 0 | 0.0% | (39,156) | |
| Balance | 0 | (1) | 63,259 | 63,256 | (3) | (0.0%) | (1) | |



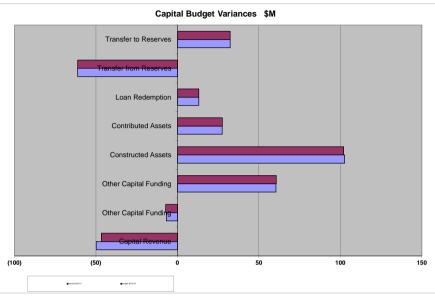
Council's capital result at 30 April 2013, shows the organisation practically on track with a \$3,000 lower than expected result.

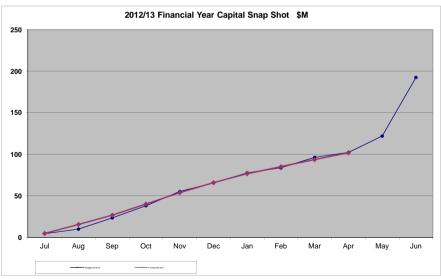
In relation to capital expenditure, at the end of the month, \$102 million (53%) of council's \$192.6 million 2012/13 Capital Works Program was financially expended.

The unfavourable variance in Capital Revenue of \$3.1 million mainly relates to Infrastructure Charges being \$3.6 million less than the year to date budget.

Risks:

(c) Capital (Developer) Contributions - budget is \$12.9 million with actuals to April 2013 being \$6.4 million. This is due to the downturn in development.





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Capital Works Program 30 April 2013

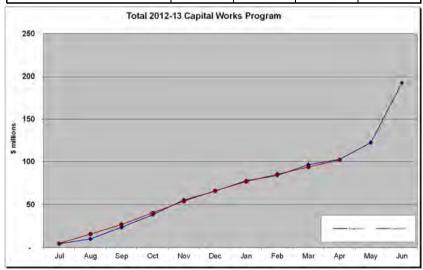
Capital Expenditure

At 30 April 2013, \$102 million or 53% of council's \$192.6 million 2012/13 Capital Works Program was financially expended.

On a year to date basis, capital expenditure is \$498,000 behind budget - a 0.5% variance.

Expenditure relating to the Maroochydore Principal Activity Centre is less than current budgets. The timing of future payments is the subject of a future report to Council.

| Program | Original Budget \$000s | Current Budget \$000s | Year to Date Actual \$000s | % of Annual Budget Spent |
|----------------------------------|------------------------------|-----------------------------|----------------------------------|-----------------------------|
| Buildings and Facilities | 9,609 | 9,118 | 5,913 | 64.9% |
| Coast and Canals | 1,218 | 1,843 | 1,242 | 67.4% |
| Divisional Allocations | 3,145 | 3,591 | 1,292 | 36.0% |
| Environmental Assets | 290 | 431 | 324 | 75.2% |
| Fleet | 2,000 | 2,700 | 400 | 14.8% |
| Parks and Gardens | 9,644 | 11,199 | 7,937 | 70.9% |
| Stormwater | 4,526 | 4,051 | 2,630 | 64.9% |
| Transportation | 53,997 | 64,982 | 44,793 | 68.9% |
| Information Technology | 4,566 | 6,451 | 5,003 | 77.6% |
| Strategic Land & Comm Properties | 31,674 | 52,515 | 13,191 | 25.1% |
| Sunshine Coast Airport | 7,705 | 12,298 | 7,620 | 62.0% |
| Aerodromes | 0 | 154 | 46 | 30.1% |
| SC Holiday Parks | 1,555 | 2,894 | 1,104 | 38.2% |
| Quarries | 655 | 2,004 | 1,328 | 66.2% |
| Waste | 15,186 | 18,347 | 9,165 | 50.0% |
| TOTAL | 145,770 | 192,578 | 101,990 | 53.0% |



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| | | | Current | | | |
|------------------------|--|---|-----------|--------|----------|---|
| | | | Budget | Actual | | |
| Program | Sub-Program | Account Description | Full Year | YTD | Variance | Comments |
| , and the second | • | · | \$'000 | \$'000 | \$'000 | |
| Transportation | Natural Disaster Transportation | Old Landsborough Rd Rep Pavement - Seal | 0 | 327 | 327 | Works required as a result of 2011 weather events. A proportion of this will be claimed under the NDRRA grant scheme. |
| Transportation | Sealed Road Network | Pelican Waters Blvd Rep Pavement - Seal | 0 | 73 | 73 | Works required as a result of recent weather events, and project to be transferred to Natural Disaster Transportation sub-program. A proportion of this will be claimed under the NDRRA grant scheme. |
| Transportation | Reseals and Rehabilitation | Reseal Old Gympie Road | 0 | 98 | 98 | This project was placed on hold at the beginning of the 2012/13 FY to fund essential NDRRA works. It was recently reinstated due to savings within other projects under the Reseal and Rehab sub-program. |
| Stormwater | Stormwater Management | Reserve St Pomona – Culvert Upgrade | 0 | 72 | 72 | Two project numbers exist for the same job, and should be viewed in conjunction with each other. The second project number is B1594 Reserve Street Drainage Works and holds a budget of \$200,000 for these works, with additional costs to date of \$55,000. |
| Transportation | Pedestrian & Cyclist Enabling Facilities | Yungar St Greenoaks Dr Path | 0 | 74 | 74 | This project will be fully funded by the \$400k umbrella project of B0788 for Coolum School precinct pedestrian and cyclist improvements project. |
| Transportation | Reseals and Rehabilitation | Emperor Avenue Reseal | 0 | 51 | 51 | This project was placed on hold at the beginning of the 2012/13 FY to fund essential NDRRA works. It was recently reinstated due to savings within other projects under the Reseal and Rehab sub-program. |
| Transportation | Reseals and Rehabilitation | Moondarra Crescent Reseal | 0 | 52 | 52 | This project was placed on hold at the beginning of the 2012/13 FY to fund essential NDRRA works. It was recently reinstated due to savings within other projects under the Reseal and Rehab sub-program. |
| Transportation | Reseals and Rehabilitation | Wattle Street to Maple Street | 50 | 132 | 82 | Scope of works changed as this is now the bypass road through Cooroy town. |
| Stormwater | Stormwater Quality Management | Regional Water Quality Devices | 50 | 108 | 58 | Cost variance incurred due to laying of fibre optic cable and delays related to adverse weather conditions. |
| Transportation | Reseals and Rehabilitation | Thomas Street - Reseal | 50 | 101 | 51 | Scope of works increased. |
| Transportation | Reseals and Rehabilitation | Syd Lingard Drive Buderim 4146_102 | 61 | 188 | 126 | Scope of works increased to include sealing of additional car parks. |
| Coast and Canals | Coast, Canals and Waterways | Alex to M'dore Beach Renourishment | 62 | 137 | 75 | This project should be viewed in conjunction with A7977 Alex to M'dore Beach Renourishment as both accounts cover the whole scope of works. \$500k Budget had been placed into reserves pending Council's decision on the longer term treatment for Maroochydore beach. |
| Stormwater | Stormwater Management | McAnally Drive Drainage Works | 75 | 164 | 89 | Due to unforseen soil conditions, shoring for the project was required for safety of the works crews. |
| Transportation | Reseals and Rehabilitation | Tanah Street Mount Coolum 4182_102 | 75 | 129 | | Scope of works changed. |
| Sunshine Coast Airport | Sunshine Coast Airport - Landside | SCA Terminal Mods Internat Passengers | 104 | 154 | 50 | Additional works required for Customs and Immigration offices, commencing in June 2013. This budget shortfall will be offset by savings in the Site S project. |
| Transportation | Reseals and Rehabilitation | Mary Street Noosaville 2611_203 | 123 | 212 | 88 | Scope of works increased. |
| Transportation | Reseals and Rehabilitation | Glenview Road | 155 | 215 | | Project scope was adjusted during detailed design. Additional costs to be funded from savings within the Reseal and Rehab sub-program. |
| Transportation | Carparks | Coochin Street Dicky Beach - Carpark | 200 | 250 | 50 | Very poor ground conditions were experienced following pavement excavation. Resultant extra costs to stabilise the subgrade with geotextile and rock will be covered from savings in the overall Transportation capital program. |
| Transportation | Carparks | Park St, Carpark - Near Bowls Club | 208 | 302 | 93 | Additional works required to allow traffic to flow to community centre via bowls club following closure of traffic movements on David Low Way for safety reasons. Funds to be balanced as part of the overall Coolum Streetscape project. |
| Transportation | Reseals and Rehabilitation | Cooyar Street Noosa Heads 936_101 | 265 | 418 | 153 | Scope of works increased. |

| Program | Sub-Program | Account Description | Current Budget Full Year \$'000 | Actual YTD \$'000 | Variance \$'000 | Comments |
|---|-----------------------------------|--|--|-------------------------|--------------------|---|
| Stormwater | Stormwater Management | Machinery Drive, Stormwater Management | 267 | 387 | | Project scope was adjusted during detailed design to achieve a better long term solution to this drainage problem, both in terms of road flooding and through the property to the discharge point. |
| Transportation | Sealed Road Network | North Maleny Rd Maleny Intersect Upgrade | 387 | 451 | 65 | Funds from this project were utilised on a different project which had been fast tracked, and will be transferred back to balance both projects at end of year. |
| Transportation | Gravel Road Network | Doonan Bridge East Rd - Gravel Road Seal | 802 | 879 | | Substandard quarry material supplied for cement stabilised pavement had to be removed and replaced. This cost currently charged to the project should be credited and redirected to the quarry as per work improvement notice (WIN). |
| Sunshine Coast Airport | Sunshine Coast Airport - Landside | SC Aerospace Precinct Stage 1 | 1,147 | 1,248 | | Due to timing of projects and the availablity of resources, the works to finalise stage 1 of the landside component of SCAP was bought forward to ensure the site is available for potential aviation tennants. The budget variance will be offset against the timing in the Airconditioning project budget. |
| Strategic Land and Commercial Properties | PIP Social Land | Land Acq - Caloundra | 2,250 | 2,383 | | Purchase of land at Moffat Beach which is being funded from both Open Space developer contributions and Strategic Land reserves. The site was purchased for the endorsed amount however stamp duty and other convenencing costs plus development costs to on-sell a portion of it has extended beyond the budget. This is expected to be offset against the disposal of part of the site once the required work is to be completed. |
| Transportation | PIP Transportation | Brisbane Rd Mooloolaba-Stg 2 Construct | 2,650 | 2,724 | 74 | Costs incurred to ensure completion prior to Christmas 2012. |
| Transportation | PIP Transportation | Sippy Downs Dve Tanawha-Stringybark Rd | 3,095 | 3,259 | | Additional costs charged for land acquisitions settled after finalisation of construction and revegetation costs as part of a state vegetation clearing approval, will be covered from savings in the overall Transportation capital program. |
| Waste | Waste Disposal | Noosa Landfill Construct Cell 2.2 | 3,285 | 3,409 | | Latent site conditions and impacts of continuing wet weather events over the construction period have expanded the scope of works including rectification of additional areas and resulted in increased costs. Funds within overall Waste Resources Management budgets (2012/13) will be used to balance project overspend. |