# **Measures of Financial Sustainability**

|  | Budget | Budget | Forward Estimate |        |        |        |        |        |        |        |        |
|--|--------|--------|------------------|--------|--------|--------|--------|--------|--------|--------|--------|
|  | 2018   | 2019   | 2020             | 2021   | 2022   | 2023   | 2024   | 2025   | 2026   | 2027   | 2028   |
|  | \$'000 | \$'000 | \$'000           | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Operating Performance                  |        |        |                  |        |        |        |        |        |        |        |        |
| Operating Performance Ratio (%)        | 1.8%   | 5.4%   | 7.9%             | 7.6%   | 11.9%  | 11.5%  | 11.8%  | 9.4%   | 8.5%   | 13.3%  | 12.1%  |
| Fiscal Flexibility                     |        |        |                  |        |        |        |        |        |        |        |        |
| Council controlled revenue (%)         | 79.0%  | 77.0%  | 76.8%            | 77.5%  | 71.4%  | 75.8%  | 76.5%  | 81.1%  | 83.2%  | 77.4%  | 77.4%  |
| Total debt service cover ratio (times) | 2.5 x  | 2.9 x  | 3.0 x            | 3.2 x  | 3.7 x  | 3.5 x  | 3.5 x  | 3.2 x  | 3.0 x  | 3.7 x  | 3.5 x  |
| Net Financial Liabilities Ratio (%)    | 29.4%  | 76.1%  | 89.6%            | 93.9%  | 24.4%  | 25.6%  | 21.9%  | 17.6%  | 11.5%  | 6.1%   | 1.8%   |
| Liquidity                              |        |        |                  |        |        |        |        |        |        |        |        |
| Cash expense cover ratio (months)      | 9.1    | 7.1    | 7.4              | 7.2    | 9.0    | 8.7    | 8.4    | 8.8    | 9.0    | 8.6    | 8.4    |
| Asset Sustainability                   |        |        |                  |        |        |        |        |        |        |        |        |
| Asset Sustainability Ratio (%)         | 83.0%  | 75.6%  | 65.7%            | 67.3%  | 67.6%  | 67.3%  | 68.5%  | 67.1%  | 64.9%  | 66.2%  | 60.8%  |

### **Operating Performance Ratio**

Measures the extent to which operating revenues raised cover operational expenses only or are available for capital funding purposes or other purposes.

<u>Calculation</u>: Operating Result (excluding capital items) as a percentage of operating revenue

Target: between 0% and 10%

#### **Council Controlled Revenue Ratio**

Indicates the degree of reliance on external funding sources such as operating subsidies, donations and contributions. Council's financial flexibility improves the higher the level of its own source revenue.

Calculation: Net rates, levies and charges & fees and charges / total operating revenue.

Target: Greater than 60%

### **Total Debt Service Cover Ratio**

Indicates the ability to repay loan funds. A low cover indicates constrained financial flexibility and limited capacity to manage unforeseen financial shocks.

<u>Calculation</u>: (Operating result (excluding capital items) + depreciation and amortisation + gross interest expense) / (gross interest expense + prior year current interest bearing

liabilities)

Target: Greater than 2 times

#### **Net Financial Liabilities Ratio**

Measures the extent to which the net financial liabilities of Council can be repaid from operating revenues.

<u>Calculation</u>: (Total liabilities - current assets) / total operating revenue (excl. capital items)

Target: not greater than 60%.

# **Cash Expense Cover Ratio**

Indicates the number of months council can continue paying its immediate expenses without additional cash loans.

<u>Calculation</u>: (Current year's cash and cash equivalents balance / (total operating expenses - depreciation and amortisation - finance costs charged by QTC

- interest paid on overdraft) \* 12

Target: Greater than 3 months.

## Asset Sustainability Ratio

This ratio reflects the extent to which the infrastructure assets managed by Council are being replaced as they reach the end of their useful lives.

<u>Calculation</u>: Capital expenditure on replacement assets (renewals) / depreciation expense

Target: greater than 90%.