8.2 MARCH 2020 FINANCIAL PERFORMANCE REPORT

File No: Financial Reports

Author: Coordinator Financial Services

Business Performance Group

Attachments: Att 1 - March 2020 Financial Performance Report

Att 2 - COVID-19 - 2019/20 Financial Impact

PURPOSE

To meet Council's legislative obligations, a monthly report is to be presented to Council on its financial performance and investments.

EXECUTIVE SUMMARY

This monthly financial performance report provides Council with a summary of performance against budget as at 31 March 2020 in terms of the operating result and delivery of the capital program.

The financial implications of COVID-19 to Council through to 30 June 2020 is approximately \$8 million and are listed in attachment 2. Council will consider the impacts and incentives for the 2020/21 financial year during budget development discussions.

Council has been quick to react to the effects of COVID-19 to business and the community by providing over \$2 million in direct financial support through the business support package initiative. This support has benefited over 3,000 business and community groups directly and more than 10,000 in-directly via business advice, support, assistance and referrals. Examples of Council's business support package includes -

- Waiving of food licensing fees from 1 March to 31 August 2020 that has benefited more than 2,300 businesses
- Provision of a rental waiver between 1 March and 30 June on commercial and community leases benefiting 271 businesses
- Delivery of emergency community grants valued at \$2,000 for eligible not-for-profits, and
- Launch of dedicated COVID-19 business support programs among others.

Additional to the business support initiatives, Council has supported local business and suppliers by processing payments within seven days (instead of 30 days) which is placing an average of \$1.8 million earlier into the economy each week. Up to \$3 million in capital works projects will be brought forward to support local jobs and to keep money circulating in the local economy. These works will be on Council facilities that have been temporarily closed. Details of projects will be released in the coming weeks.

The operating result at 31 March 2020 shows an unfavourable variance of \$731,000 compared to the budgeted position. The variation is attributable to lower than budgeted revenue and expenses. Further detail is provided in the proposal section of this report.

Operating Performance

Table 1: Operating Result as at 31 March 2020

| | Current Budget \$000 | YTD Budget \$000 | YTD Actuals \$000 | YTD Variance \$000 | YTD Variance % |
|--------------------------|----------------------------|------------------------|-------------------------|--------------------------|----------------------|
| Total Operating Revenue | 470,449 | 420,585 | 418,830 | (1,755) | -0.4% |
| Total Operating Expenses | 450,320 | 322,234 | 321,210 | (1,023) | -0.3% |
| Operating Result | 20,130 | 98,351 | 97,619 | (731) | -0.7% |

Achievement of the full year budgeted operating result will allow Council to meet its debt repayments and capital expenditure commitments.

As at 31 March 2020, \$247.5 million (69.6%) of Council's \$355.6 million 2019/20 Capital Works Program was financially expended.

The core Council Capital Program has progressed 68.1% of budget, an actual spend of \$118 million.

Council's closing cash balance at 31 March 2020 of \$252 million.

Council's investment portfolio remains within the guidelines established under the Investment Policy.

OFFICER RECOMMENDATION

That Council receive and note the report titled "March 2020 Financial Performance Report".

FINANCE AND RESOURCING

This report sets out the details of Council's financial performance and investments for the month ending 31 March 2020 and meets Council's legislative reporting requirements.

CORPORATE PLAN

Corporate Plan Goal: An outstanding organisation

Outcome: 5.7 - A financially sustainable organisation

Operational Activity: 5.7.1 - Develop and monitor Council's budget, including legislated

requirements.

CONSULTATION

Internal Consultation

This report has been written in conjunction with advice from:

- Acting Group Executive Business Performance
- Coordinator Financial Services
- Head of Economic Development.

External Consultation

No external consultation is required for this report.

Community Engagement

No community engagement is required for this report.

PROPOSAL

This monthly financial performance report provides Council with a summary of performance against budget as at 31 March 2020 in terms of the operating result and delivery of the capital program.

The operating result at 31 March 2020 shows an unfavorable variance of \$731,000 compared to the budgeted position.

Operating Revenue

Year to date revenue as at 31 March 2020 of \$418.8 million is in below the expected budget profile.

Table 2: Substantial Revenue variances as at 31 March 2020

| | YTD Budget \$000 | YTD Actuals \$000 | YTD Variance \$000 | YTD Variance % |
|------------------------------------|------------------------|-------------------------|--------------------------|----------------------|
| Interest Received from Investments | 6,629 | 3,806 | (2,760) | -41.6% |
| Operating Grants and Subsidies | 6,149 | 7,511 | 1,362 | 22.2% |
| Other Revenue | 10,192 | 12,335 | 2,143 | 21.0% |
| Internal Sales/Recoveries | 7,187 | 4,469 | (2,718) | -37.8% |

Interest Received from Investments

Interest rates available for term deposits continue to decline with the Reserve Bank Australia (RBA) reducing the cash rate by a further 0.5 basis points in March. This has resulted in a decline in interest received from investments. Council's year end forecast for investment revenue will be approximately \$4 million below the current budget.

Operating Grants and Subsidies

Council has received a grant from the Federal Government of \$1.2 million relating to recent bushfire disaster recovery. A multi-year program of works has been developed and endorsed by Council and will form part of the 2020/21 budget process.

Other Revenue

Council has received additional revenue for recoverable works within the Parks and Gardens and Environmental Operations areas. These works were predominantly generated from the Department of Transport and Main Roads and the expenditure has occurred in the previous financial year.

Council has also received a third quarterly payment for the State Government's container deposit scheme which has generated revenue in excess of the expected budget.

Unbudgeted sponsorship payments have also been received for various events undertaken by Council.

Operating Expenses

Year to date expenditure as at 31 March 2020 of \$321.2 million shows a variance under budget of \$1 million.

Materials and Services

Materials and services account for the majority of the expenditure variance as at 31 March 2020, having underspent budget by \$3.1 million.

Council's operating projects have progressed 43% of full year budget as at 31 March 2020.

The underspend in materials and services can be partially attributed to below average expenditure on road maintenance up to 31 March 2020. Several projects relating to the heritage levy will also be deferred into next financial year.

Council's expenses remain within 1% of budget as at 31 March 2020 while delivering on the 2019/20 operational plan.

Capital Expenditure

As at 31 March 2020, \$247.5 million (69.6%) of Council's \$355.6 million 2019/20 Capital Works Program was financially expended.

The Core Council Capital Program has progressed 68.1% of budget, an actual spend of \$118 million. The Actual Year to Date (YTD) includes all works that have been goods receipted and accrued as at 31 March 2020.

The following program updates are provided in relation to programs reporting lower expenditure to date:

- Coast and Canals Procurement of the Maroochy groynes replacement project has been finalised with construction to begin shortly.
- Fleet Council's fleet replacement program requires a significant portion of the financial year for procurement of heavy plant. This procurement works is underway and the majority of replacements are scheduled to occur in May 2020.
- Transportation Construction continues for Council's significant road upgrade project at Parklands Boulevard, Little Mountain. Detailed design continues for Brisbane Road Mooloolaba with construction schedule to progress later this financial year. Council's \$20 million road reseal program has progressed 75% completion in March. Alongside the reseal program, the bus stop replacement and installation program has progressed to 71% completion of the \$2.4 million program.

Table 3: Capital Expenditure by Program at 31 March 2020

| | Ann | ual | YT | D | Forecast | | |
|---|------------------------------|-----------------------------|-------------------------|----------------------------|--------------------------------|---|--|
| Capital Works Program | Original Budget \$000s | Current Budget \$000s | YTD Actual \$000s | % of FY Budget Spent | Forecast Year End Actual | Forecast Year End Variance to Budget | |
| Aerodromes | 450 | 275 | 26 | 9.4% | 210 | (65) | |
| Buildings and Facilities | 19,103 | 17,568 | 9,297 | 52.9% | 16,614 | (954) | |
| Coast and Canals | 2,080 | 2,080 | 834 | 40.1% | 1,692 | (388) | |
| Environmental Assets | 1,300 | 1,450 | 1,062 | 73.3% | 1,303 | (147) | |
| Fleet | 2,900 | 2,772 | 445 | 16.1% | 1,662 | (1,110) | |
| Holiday Parks | 4,302 | 4,718 | 4,717 | 100.0% | 4,767 | 49 | |
| Information Technology | 5,830 | 8,906 | 4,619 | 51.9% | 6,831 | (2,075) | |
| Parks and Gardens | 15,966 | 20,981 | 17,010 | 81.1% | 21,430 | 449 | |
| Quarries | 1,311 | 1,234 | 500 | 40.5% | 853 | (381) | |
| Stormwater Strategic Land and Commercial | 7,014 | 5,174 | 2,879 | 55.6% | 4,864 | (310) | |
| Properties | 14,563 | 21,958 | 15,730 | 71.6% | 25,771 | 3,813 | |
| Transportation | 69,115 | 66,736 | 45,688 | 68.5% | 65,247 | (1,489) | |
| Waste Total SCC Core Capital | 20,622 | 19,956 | 15,605 | 78.2% | 21,829 | 1,873 | |
| Program | 164,556 | 173,808 | 118,412 | 68.1% | 173,073 | (735) | |
| Corporate Major Projects | 14,968 | 9,918 | 5,683 | 57.3% | 9,417 | (501) | |
| Divisional Allocations | 5,336 | 5,547 | 2,424 | 43.7% | 3,773 | (1,774) | |
| Maroochydore City Centre | 16,579 | 20,657 | 12,352 | 59.8% | 17,849 | (2,808) | |
| Submarine Cable IBN | 14,390 | 15,774 | 12,160 | 77.1% | 15,635 | (139) | |
| Sunshine Coast Airport Runway | 104,836 | 129,884 | 96,495 | 74.3% | 130,063 | 179 | |
| Total Other Capital | 101,000 | 120,001 | 33,130 | 1 1.070 | 100,000 | .70 | |
| Program | 156,109 | 181,780 | 129,114 | 71.0% | 176,737 | (5,044) | |
| TOTAL | 320,666 | 355,588 | 247,527 | 69.6% | 349,810 | (5,779) | |

The following graph shows the Core Capital Programs progress to date and forecast.

SCC Core % YTD spent compared to profiled budget by Program 120% Year End Forecast Portion of Year Passed -Year End Target 100% 80% 60% 40% 20% Buildings and Facilities Strategic land and Comm. Prop Coast and Canals Environmental Assets Information Technology Holiday Parks Parks and Gardens Transportation

Sunshine Coast Regional Council

Investment Performance

- All investment parameters remain within the guidelines established by the Investment Policy.
- For the month ending 31 March 2020 Council had \$252 million cash (excluding Trust Fund) with an average interest rate of 1.7%, being 0.52% above benchmark. This is compared to the same period last year with \$266.1 million cash (excluding Trust Fund) with an average interest rate of 2.76%, being 0.79% above benchmark.
- The benchmark used to measure performance of cash funds is Bloomberg AusBond Bank Bill Index (BAUBIL) and the Bank Bill Swap Rate (BBSW) for term deposits.

Legal

This report ensures that Council complies with its legislative obligations with respect to financial reporting in accordance with Section 204 of the *Local Government Regulation 2012*.

Investment of funds is in accordance with the provisions of the *Statutory Bodies Financial Arrangements Act 1982* and the associated Regulations and the *Local Government Act 2009*.

Policy

Sunshine Coast Council's 2019/20 Investment Policy and

Sunshine Coast Council's 2019/20 Debt Policy.

Risk

Failure to achieve the budgeted operating result will negatively impact Council's capacity to complete its capital expenditure program.

Previous Council Resolution

Ordinary Meeting 19 March 2020, Application of Fees and Charges in Response to National Declared Emergency for COVID-19 (OM20/40)

That Council:

- (a) receive and note the report titled "Application of Fees and Charges in Response to National Declared Emergency for COVID-19"
- (b) authorise the Chief Executive Officer to exercise discretion where considered reasonable and appropriate with regards to the application of all commercial and cost recovery fees including any fees associated with an approval issued under Council's Local Laws during the National declared emergency related to the COVID-19 pandemic.

Ordinary Meeting 12 December 2019, Budget Review 2 2019/20 (OM19/194)

That Council:

- (a) receive and note the report titled "Budget Review 2 2019/20"
- (b) adopt Appendix A as tabled, pursuant to section 169 and 170 of the Local Government Regulation 2012, Council's amended budget for 2019/20 financial year incorporating:
 - (i) the statement of income and expenditure
 - (ii) the statement of financial position
 - (iii) the statements of changes in equity
 - (iv) the statement of cash flow

- (v) the relevant measures of financial sustainability
- (vi) the long term financial forecast
- (vii) the Debt Policy and
- (c) note the following documentation applies as adopted 20 June 2019
 - (i) the Revenue Policy
 - (ii) the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget
 - (iii) the Revenue Statement and the rates and charges to be levied for the 2019/20 financial year and other matters as adopted 20 June 2019.

Ordinary Meeting 19 September 2019, Budget Review 1 2019/20 (OM19/148)

That Council:

- (a) receive and note the report titled "Budget Review 1 2019/20"
- (b) adopt Appendix A as tabled, pursuant to section 107A of the Local Government Act 2009 and sections 169 and 170 of the Local Government Regulation 2012, Council's amended budget for 2019/20 financial year incorporating:
 - (i) the statement of income and expenditure
 - (ii) the statement of financial position
 - (iii) the statements of changes in equity
 - (iv) the statement of cash flow
 - (v) the relevant measures of financial sustainability
 - (vi) the long term financial forecast
 - (vii) the Debt Policy and
- (c) note the following documentation applies as adopted 20 June 2019
 - (i) the Revenue Policy
 - (ii) the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget
 - (iii) the Revenue Statement and
 - (iv) the rates and charges to be levied for the 2019/20 financial year and other matters as adopted 20 June 2019.

Special Meeting Budget 20 June 2019 (SM19/13)

That Council adopt Appendix A as tabled, pursuant to section 107A of the Local Government Act 2009 and sections 169 and 170 of the Local Government Regulation 2012, Council's budget for 2019/20 financial year incorporating:

- i. the statement of income and expenditure
- ii. the statement of financial position
- iii. the statements of changes in equity
- iv. the statement of cash flow
- v. the relevant measures of financial sustainability
- vi. the long term financial forecast

- vii. the Debt Policy
- viii. the Revenue Policy (adopted by Council resolution on 23 May 2019)
- ix. the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget
- x. the Revenue Statement
- xi. Council's 2019/20 Capital Works Program, endorse the indicative four-year program for the period 2021 to 2024, and note the five-year program for the period 2025 to 2029
- xii. the rates and charges to be levied for the 2019/20 financial year and other matters as detailed below in clauses 3 to 11 and
- xiii. endorse the full time equivalent establishment as per the Sunshine Coast Council Establishment 2019/2020 report.

Related Documentation

2019/20 Adopted Budget

Critical Dates

There are no critical dates for this report.

Implementation

There are no implementation details to include in this report.



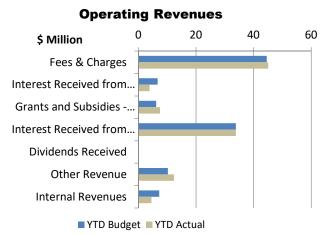
Financial Performance Report

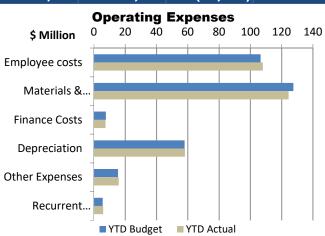


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Headline - Operating

| | Ann | ual | | | | |
|----------------------------|----------|---------|---------|---------|----------|----------|
| | Original | Current | Current | Actuals | Variance | Variance |
| | Budget | Budget | Budget | | | |
| | \$000s | \$000s | \$000s | \$000s | \$000s | % |
| Operating Revenue | 483,788 | 470,449 | 420,585 | 418,830 | (1,755) | -0.4% |
| Operating Expenses | 448,925 | 442,491 | 316,613 | 315,342 | (1,271) | -0.4% |
| Recurrent Capital Expenses | 5,240 | 7,829 | 5,620 | 5,868 | 248 | 4.4% |
| Operating Result | 29,622 | 20,130 | 98,351 | 97,619 | (731) | -0.7% |
| Capital Revenue | 104,244 | 115,478 | 46,115 | 35,919 | (10,196) | -22.1% |
| Non-recurrent Expenses | 4,592 | 4,592 | 3,444 | 4,973 | 1,528 | 44.4% |
| Net Result | 129,274 | 131,015 | 141,022 | 128,566 | (12,456) | -8.8% |

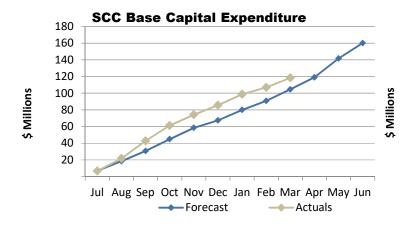


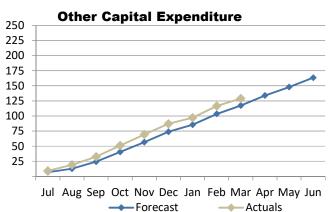


Headline - Capital

| | Ann | ual | YTD | | | | |
|-------------------------------|--------------------|-------------------|-------------------|---------|----------|----------|--|
| | Original Budget | Current Budget | Current Budget | Actuals | Variance | Variance | |
| | \$000s | \$000s | \$000s | \$000s | \$000s | % | |
| Other Capital Revenue | 79,076 | 79,076 | 59,247 | 226,776 | 167,529 | 282.8% | |
| Total Capital Revenues | 79,076 | 79,076 | 59,247 | 226,776 | 167,529 | 282.8% | |
| Capital Works Expenditure | 322,676 | 356,788 | 98,298 | 241,419 | 143,121 | 145.6% | |
| Total Capital Expenditure | 322,676 | 356,788 | 98,298 | 241,419 | 143,121 | 145.6% | |

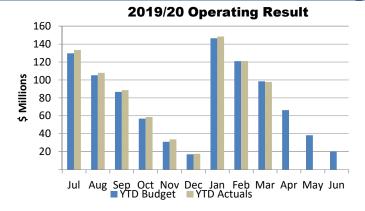
| Funds from General Reserve | 243,600 | 277,712 | 39,051 | 14,643 | (24,408) | -62.5% |
|-----------------------------------|---------|---------|--------|--------|----------|--------|
|-----------------------------------|---------|---------|--------|--------|----------|--------|

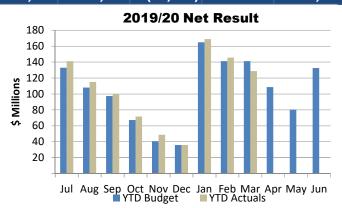




Statement of Income & Expenses

| | Ann | ual | | ΥT | D. | | Annual |
|--|-------------------|-------------------|---------|---------|----------|---------------------------|--------------------|
| | Original | Current | Current | Actuals | Variance | Variance | Forecast |
| | Budget | Budget | Budget | | | | Budget |
| O | \$000 | \$000 | \$000 | \$000 | \$000 | % | \$000 |
| Operating Revenue | | | | | () | | |
| Net Rates and Utility Charges | 321,489 | 312,502 | 311,762 | 311,488 | (275) | -0.1% | 312,917 |
| Fees and Charges | 57,857 | 57,857 | 44,521 | 45,050 | 529 | 1.2% | 59,045 |
| Interest Received from Investments | 8,838 | 8,838 | 6,629 | 3,869 | (2,760) | -41.6% | 6,838 |
| Operating Grants and Subsidies | 12,329 | 7,796 | 6,149 | 7,511 | 1,362 | 22.2% | 9,379 |
| Operating Contributions | 319 | 319 | 310 | 273 | (37) | -11.9% | 319 |
| Unitywater Participation | 49,838 | 49,838 | 33,835 | 33,835 | 0 | 0.0% | 49,838 |
| Other Revenue | 25,016 | 25,198 | 10,192 | 12,335 | 2,143 | 21.0% | 14,688 |
| Internal Sales/Recoveries | 8,101 | 8,101 | 7,187 | 4,469 | (2,718) | -37.8% | 4,845 |
| Total Operating Revenue | 483,788 | 470,449 | 420,585 | 418,830 | (1,755) | -0.4% | 457,869 |
| Operating Expenses | | | | | | | |
| Employee Costs | 145,197 | 147,021 | 106,537 | 107,956 | 1,419 | 1.3% | 148,080 |
| Materials and Services | 191,895 | 183,464 | 127,565 | 124,433 | (3,132) | -2.5% | 179,843 |
| Finance Costs | 10,025 | 10,025 | 7,603 | 7,446 | (157) | -2.1% | 9,602 |
| Company Contributions | 1,527 | 1,527 | 1,527 | 1,527 | 0 | 0.0% | 1,527 |
| Depreciation Expense | 79,076 | 79,076 | 57,967 | 58,146 | 179 | 0.3% | 82,276 |
| Other Expenses | 21,206 | 21,378 | 15,415 | 15,835 | 420 | 2.7% | 21,518 |
| Recurrent Capital Expenses | 5,240 | 7,829 | 5,620 | 5,868 | 248 | 4.4% | 7,076 |
| Total Operating Expenses | 454,165 | 450,320 | 322,234 | 321,210 | (1,023) | -0.3% | 449,922 |
| Operating Result | 29,622 | 20,130 | 98,351 | 97,619 | (731) | -0.7% | 7,947 |
| Capital Revenue | | | | | | | |
| Capital Grants and Subsidies | 12,245 | 23,879 | 8,583 | 8,962 | 378 | 4.4% | 25,542 |
| Capital Contributions - Cash | 31,999 | 31,599 | 20,292 | 20,871 | 579 | 2.9% | 31,599 |
| Capital Contributions - Cash Capital Contributions - Fixed Assets | 60,000 | 60,000 | 17,240 | 6,086 | (11,154) | -64.7% | 60,000 |
| Total Capital Revenue | 104,244 | 115,478 | 46,115 | 35,919 | (10,196) | -04.7 % - 22.1% | 117,141 |
| Non-recurrent Expenses | • | , | · | Ť | ` ' ' | | · |
| - | 0 | 0 | 0 | 4 224 | 4 224 | 0.00/ | 0 |
| Profit/Loss on disposal, revaluation & im | 4.503 | 4 503 | 0 | 1,324 | 1,324 | 0.0% 0.0% | 4.502 |
| Movements in landfill and quarry provision | 4,592 | 4,592 | 3,444 | 3,444 | 0 | | 4,592 |
| Assets Transferred to Third Parties | 0 4 502 | 0 4 502 | 0 | 204 | 204 | 0.0% | 0 4 50 2 |
| Total Non-recurrent Expenses | 4,592 | 4,592 | 3,444 | 4,973 | 1,528 | 44.4% | 4,592 |
| Net Result | 129,274 | 131,015 | 141,022 | 128,566 | (12,456) | -8.8% | 120,495 |





Capital Expenditure

Sunshine Coast Airport Runway

TOTAL

Total Other Capital Program

| | Ann | ual | YTD | | Year End | |
|--|------------------------------|-----------------------------|-------------------|----------------------------|--------------------------------|---|
| Capital Works Program | Original Budget \$000s | Current Budget \$000s | Actuals \$000s | % of FY Budget Spent | Forecast Year End Actual | Forecast Year End Variance to Budget |
| Aerodromes | 450 | 275 | 26 | 9.4% | 210 | (65) |
| Buildings and Facilities | 19,103 | 17,568 | 9,297 | 52.9% | 16,614 | (954) |
| Coast and Canals | 2,080 | 2,080 | 834 | 40.1% | 1,692 | (388) |
| Environmental Assets | 1,300 | 1,450 | 1,062 | 73.3% | 1,303 | (147) |
| Fleet | 2,900 | 2,772 | 445 | 16.1% | 1,662 | (1,110) |
| Holiday Parks | 4,302 | 4,718 | 4,717 | 100.0% | 4,767 | 49 |
| Information Technology | 5,830 | 8,906 | 4,619 | 51.9% | 6,831 | (2,075) |
| Parks and Gardens | 15,966 | 20,981 | 17,010 | 81.1% | 21,430 | 449 |
| Quarries | 1,311 | 1,234 | 500 | 40.5% | 853 | (381) |
| Stormwater | 7,014 | 5,174 | 2,879 | 55.6% | 4,864 | (310) |
| Strategic Land and Commercial Properties | 14,563 | 21,958 | 15,730 | 71.6% | 25,771 | 3,813 |
| Transportation | 69,115 | 66,736 | 45,688 | 68.5% | 65,247 | (1,489) |
| Waste | 20,622 | 19,956 | 15,605 | 78.2% | 21,829 | 1,873 |
| Total SCC Core Capital Program | 164,556 | 173,808 | 118,412 | 68.1% | 173,073 | (735) |
| Corporate Major Projects | 14,968 | 9,918 | 5,683 | 57.3% | 9,417 | (501) |
| Divisional Allocations | 5,336 | 5,547 | 2,424 | 43.7% | 3,773 | (1,774) |
| Maroochydore City Centre | 16,579 | 20,657 | 12,352 | 59.8% | 17,849 | (2,808) |
| Submarine Cable IBN | 14,390 | 15,774 | 12,160 | 77.1% | 15,635 | (139) |

The above program of works includes recurrent and non-recurrent expenditure, as reporting in the operating statement

Recurrent Expenses 5,868 0.0%

Non-Recurrent Expenses 4,973 0.0%

129,884

181,780

355,588

96,495

129,114

247,527

74.3%

71.0%

69.6%

130,063

176,737

349,810

179

(5,044)

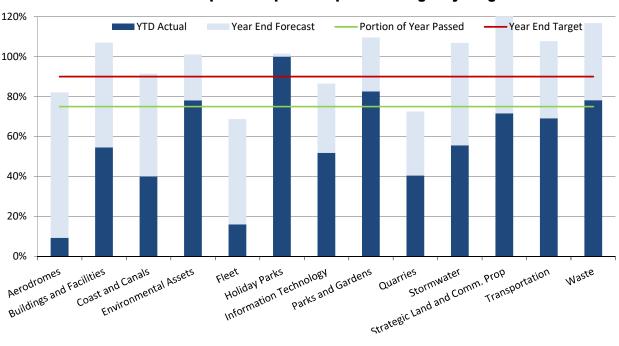
(5,779)



104,836

156,109

320,666



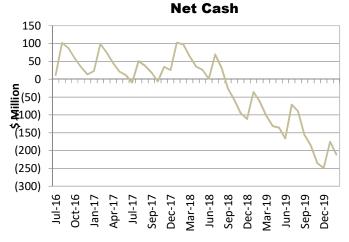
Cash and Balance Sheet

| Anr | Annual | | |
|------------------------------|-----------------------------|-------------------|--|
| Original Budget \$000s | Current Budget \$000s | Actuals \$000s | |

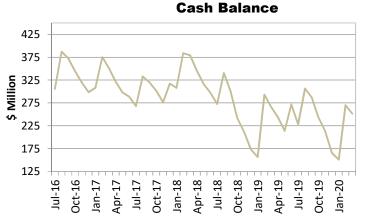
CASH FLOWS

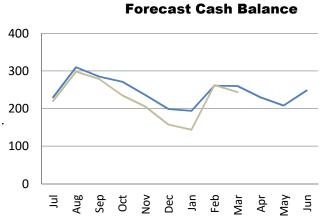
| Opening Cash | 201,182 | 263,421 | 263,421 |
|--------------------------------------|-----------|-----------|-----------|
| Net Cash Inflow/(Outflows) from: | | | |
| Operating Activities | 66,248 | 49,949 | 145,637 |
| Investing Activities | (216,950) | (238,756) | (202,818) |
| Financing Activities | 157,963 | 170,906 | 45,999 |
| Net Increase/(decrease) in Cash Held | 7,261 | (17,901) | (11,182) |
| Cash at year end | 208,443 | 245,520 | 252,239 |
| BALANCE SHEET | | | |
| Current Assets | 267,703 | 310,143 | 310,117 |
| Non Current Assets | 5,840,644 | 5,889,365 | 5,705,003 |
| Total Assets | 6,108,347 | 6,199,778 | 6,015,120 |

| Total Community Equity | 5,382,458 | 5,417,312 | 5,491,070 | |
|-------------------------|-----------|-----------|-----------|--|
| Net Community Assets/ | | | | |
| Total Liabilities | 725,889 | 782,466 | 524,050 | |
| Non Current Liabilities | 589,563 | 596,576 | 416,203 | |
| Current Liabilities | 136,326 | 185,889 | 98,920 | |
| Total Assets | 6,108,347 | 6,199,778 | 6,015,120 | |
| Non Current Assets | 5,840,644 | 5,889,365 | 5,705,003 | |
| Current Assets | 201,103 | 310,143 | 310,117 | |









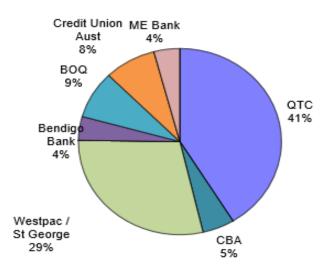
| Liquidity as at: | 31/03 | 31/03/2020 | | | |
|--|-----------|------------|--|--|--|
| | \$'000's | | | | |
| At-call accounts QTC + CBA (excl. trust) | \$104,660 | 41.49% | | | |
| Maturities within 7 days | \$0 | 0.00% | | | |
| Total at-call | \$104,660 | 41.49% | | | |
| Investment Policy Target | | 10.00% | | | |

| Term deposits matu | | |
|--------------------|-----------|-------|
| | \$'000's | Count |
| within 30 days | \$0 | 0 |
| 30-59 days | \$40,000 | 4 |
| 60-89 days | \$50,000 | 5 |
| 90-179 days | \$50,000 | 6 |
| 180-364 days | \$0 | 0 |
| 1 year - 3 years | \$0 | 0 |
| Total | \$140,000 | 15 |

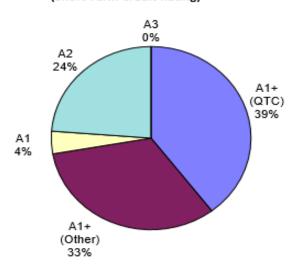
| INVESTMENT SUMMARY (including Trust) as at: | | | | Investment Policy | | | nt Policy | |
|---|------------|-------|------------|-------------------|------------|-------|---------------------|-----------------|
| | 31/03/2020 | | 31/12/2019 | | 31/03/2019 | | Individual Limit | Group Limits |
| A1+ (QTC) | \$99,919 | 39.6% | \$121,346 | 72.8% | \$105,405 | 39.6% | 100% | 100% |
| A1+ (Other) | \$82,320 | 32.6% | \$45,238 | 27.2% | \$80,719 | 30.3% | 40% | 100% |
| A1 | \$10,000 | 4.0% | \$0 | 0.0% | \$40,000 | 15.0% | 30% | 50% |
| A2 | \$60,000 | 23.8% | \$0 | 0.0% | \$40,000 | 15.0% | 30% | 45% |
| A3 | \$0 | 0.0% | \$0 | 0.0% | \$0 | 0.0% | 5% | 10% |
| Total Funds | \$252,239 | | \$166,584 | | \$266,124 | | | |
| FUND SUMMARY | | | | | | | | |
| General Funds | \$244,660 | | \$158,797 | | \$258,131 | | | |
| Trust Funds | \$7,579 | | \$7,787 | | \$7,993 | | | |
| Total Funds | \$252,239 | | \$166,584 | | \$266,124 | | | |

Investment Portfolio

Investment per financial institution (%)

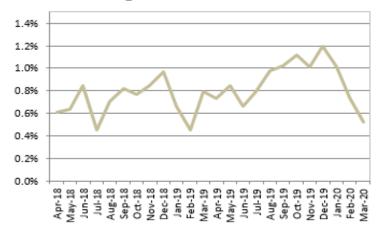


Investment by Standard & Poor's (Short Term Credit Rating)

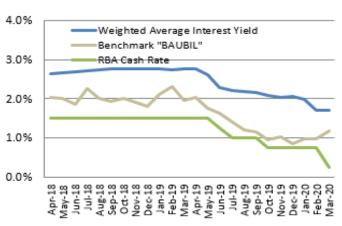


Investment Performance

Margin Above Benchmark



Investment Performance



COVID-19 - 2019/20 Financial Impact

| Business Support Package | \$2,139,848 | Description |
|--|-------------|---|
| Parking Meters Birtinya | \$60,000 | All on-street parking meters have been shut down until 30 June |
| Parking Meters Caloundra CBD | \$120,000 | All on-street parking meters have been shut down until 30 June |
| Commercial Waste Cleansing Charges | \$450,000 | Refund of waste collection from commercial businesses benefiting up to 1,500 businesses |
| Regulated Parking | \$400,000 | Parking regulators will issue warnings instead of infringements in general unless the infringement relates to health and safety issues or parking in disabled parking spaces |
| Interest received for rates on arrears | \$300,000 | No further interest was applied for rates in arrears after 20th March 2020. |
| High-use High-Impact Commercial Activities | \$5,000 | Reimbursement/waiver of fees |
| Low-use Low-impact Commercial Activities | \$5,000 | Reimbursement/waiver of fees |
| Food licencing fees | \$260,000 | Reimbursement/waiver of Food licencing fees from 1 March to 31 August 2020 benefiting 2,303 businesses |
| Footpath Dining | \$101,785 | Reimbursement/waiver of Footpath dining fees from 1 March to 30 July 2020 benefiting 222 businesses |
| Caloundra Aerodrome Lease Revenue | \$45,000 | Waiver of commercial leases benefiting 14 businesses |
| Commercial Lease Revenue | \$180,000 | Waiver of commercial leases from 1 March to 30 June benefiting 16 businesses |
| Caloundra Aquatic Centre | \$16,004 | Waiver of commercial lease from 1 March to 30 June |
| Caloundra Indoor Sports Stadium | \$10,534 | Waiver of commercial leases from 1 March to 30 June benefiting 10 community groups |
| Kawana Aquatic Centre | \$41,200 | Waiver of commercial lease from 1 March to 30 June |
| Maroochy Multi-Sports Complex | \$28,197 | Waiver of community leases from 1 March to 30 June benefiting 6 community groups |
| Nambour Showgrounds | \$9,925 | Waiver of community leases from 1 March to 30 June benefiting 16 community groups |
| Sunshine Coast Stadium | \$22,203 | Waiver of commercial leases benefiting 7 businesses |
| Professional Advice Support Program | \$75,000 | Offering access to professional business advice from local accounting, legal and human resources firms, to assist local businesses make critical decisions about their operations and their future. This service provides a free initial consultation to businesses that employ up to 19 staff and have a turnover of less than \$5 million - \$75,000 has been allocated to this program till 30 June 2020 |
| Business Signage | \$10,000 | Business signage will be available to support businesses that have to alter their service arrangements such as providing takeaway/delivery signs outside cafes and restaurants and advice to customers on how to access online services |

| Closing of Council Facilities | \$1,127,969 | Description | | |
|---|-------------|--|--|--|
| Kawana Library | \$1,818 | External contractor required to complete additional cleaning of Kawana Library | | |
| Additional cleaning supplies for Council stores | \$8,912 | Purchase of additional cleaning supplies stock over regular supply | | |
| Additional Soap Dispenser Unit Servicing | \$150,000 | Continual servicing of cleaning of public amenities | | |
| Bankfoot House | \$5,000 | Property maintenance works brought forward | | |
| B 10 % H II | \$9,389 | Reduction in revenue due to closure | | |
| Beerwah Community Hall | -\$1,600 | Reduction in expenditure due to closure | | |
| Beerwah Depot | \$8,000 | Property maintenance works brought forward | | |
| Bellvista Meeting Place | \$6,086 | Reduction in revenue due to closure | | |
| Delivisia iviceting Flace | -\$900 | Reduction in expenditure due to closure | | |
| Colour due la de en Carente Chedium | \$218,742 | Reduction in revenue due to closure | | |
| Caloundra Indoor Sports Stadium | -\$154,508 | Reduction in expenditure due to closure | | |
| Caloundra Indoor Stadium | \$10,000 | Property maintenance works brought forward | | |
| Cliff Hargraves Public Amenity | \$8,000 | Property maintenance works brought forward | | |
| Coolum Civic Centre | \$12,000 | Property maintenance works brought forward | | |
| | \$28,151 | Reduction in revenue due to closure | | |
| Kawana Community Hall | -\$6,200 | Reduction in expenditure due to closure | | |
| | \$10,069 | Reduction in revenue due to closure | | |
| Kawana Island Meeting Place | -\$12,800 | Reduction in expenditure due to closure | | |
| Kawana Sports Precinct | \$10,000 | Property maintenance works brought forward | | |
| Kings Beach Walkway Roof Sheets | \$45,000 | Property maintenance works brought forward | | |
| Landahannah Omata Oanahan | -\$4,100 | Reduced expenditure | | |
| Landsborough Sports Complex | \$10,000 | Property maintenance works brought forward | | |
| Lemon Park PA | \$50,000 | Property maintenance works brought forward | | |
| Maleny Library | \$9,500 | Property maintenance works brought forward | | |
| Maroochy Arts & Ecology Centre | \$663 | Reduction in revenue due to Maroochy Arts & Ecology Centre closure | | |
| Maroochy Multi-Sports Complex | -\$19,737 | Reduced expenditure | | |
| Maroochydore Basketball Stadium | \$10,000 | Property maintenance works brought forward | | |
| Maroochydore Library | \$9,000 | Property maintenance works brought forward | | |
| Maroochydore Multi-Sports | \$10,000 | Property maintenance works brought forward | | |
| Mary Cairncross | \$10,000 | Property maintenance works brought forward | | |
| Montville Amenities Pump Station | \$9,100 | Property maintenance works brought forward | | |
| Montville Amenities Fump Station | \$5,000 | Property maintenance works brought forward | | |
| Nambour Fred Murray | \$12,000 | Property maintenance works brought forward | | |
| Nambaux Chaugraunda | \$30,000 | Reduction in revenue due to cancellation of events | | |
| Nambour Showgrounds | -\$33,036 | Reduction in expenditure due to cancellation of events | | |
| Russell Family Park Amenities | \$15,000 | Property maintenance works brought forward | | |
| Sunchine Coast Stadium | \$1,490,419 | Reduction in revenue due to closure | | |
| Sunshine Coast Stadium | -\$844,159 | Reduction in expenditure due to closure | | |
| | \$55,561 | Reduction in revenue due to closure | | |
| Venue 114 | -\$90,000 | Reduction in expenditure due to closure | | |
| | \$37,600 | Property maintenance works brought forward | | |

| Holiday Parks | \$2,918,000 | Description |
|---------------------------------|-------------|--|
| | \$411,294 | Reduction in revenue |
| Coolum Beach Holiday Park | -\$58,900 | Reduction in expenditure |
| | \$1,206,260 | Reduction in revenue |
| Cotton Tree Holiday Park | -\$164,404 | Reduction in expenditure |
| | \$14,000 | Property maintenance works brought forward |
| | \$274,876 | Reduction in revenue |
| Dicky Beach Holiday Park | -\$64,946 | Reduction in expenditure |
| | \$439,424 | Reduction in revenue |
| Maroochydore Beach Holiday Park | -\$76,957 | Reduction in expenditure |
| Mooloolaba Beach Holiday Park | \$892,643 | Reduction in revenue |
| | -\$181,322 | Reduction in expenditure |
| Mudjimba Beach Holiday Park | \$252,502 | Reduction in revenue |
| | -\$35,472 | Reduction in expenditure |
| | \$9,000 | Property maintenance works brought forward |

| Aquatic Centres | \$3,462 | Description |
|--|-----------|--|
| Aquatic Centres - Equipotential Bonding Risk | \$50,000 | Property maintenance works brought forward |
| Beerwah Aquatic Centre | -\$2,672 | Reduction in expenditure |
| Caloundra Aquatic Centre | -\$47,753 | Reduction in expenditure |
| Coolum Aquatic Centre | -\$1,652 | Reduction in expenditure |
| Cotton Tree Aquatic Centre | -\$2,202 | Reduction in expenditure |
| Cotton Tree Aquatic Centre | \$16,000 | Property maintenance works brought forward |
| Eumundi Aquatic Centre | -\$1,652 | Reduction in expenditure |
| Kawana Aquatic Centre | -\$2,753 | Reduction in expenditure |
| Nambour Aquatic Centre | -\$2,202 | Reduction in expenditure |
| Palmwoods Aquatic Centre | -\$1,652 | Reduction in expenditure |

| Other | \$1,740,500 | Description |
|---|-------------|---|
| Corporate Training | -\$80,000 | Hold on corporate training for Council staff |
| Reduction in interest received from investments. | \$1,500,000 | Further reduction in interest revenue received due to emergency rate reduction from RBA in March 2020. Council's cash available to invest has also been reduced due to the reduced processing time of all invoices within 7 days. |
| Reduction in merchant fees | -\$79,500 | The Commonwealth bank of Australia has reduced merchant fees to \$0 until 30 June. |
| Reduction in royalties received from Sunshine Coast Airport | \$400,000 | Sunshine Coast Airport have ended all flights as at 27th March. No further revenue is expected for 2019/20. |