8.2.1 APRIL 2014 FINANCIAL PERFORMANCE REPORT

File No: Financial Reports

Author: Coordinator Financial Services

Corporate Services Department

Attachments: Att 1 - April 2014 Financial Performance Report

PURPOSE

To meet council's legislative obligations, a monthly report is to be presented to council on its financial performance and investments.

EXECUTIVE SUMMARY

The monthly financial performance report provides council with a summary of performance against budget at the end of each month in terms of the operating result and delivery of the capital program.

The current budget used throughout this report is inclusive of the adjustments made during Budget Review 3.

The operating result at 30 April 2014 shows a positive variance of \$5.3 million compared to the forecast position.

This operating result variation is made up of higher than expected revenue of \$5.9 million (1.6%) and higher than expected operating expenses of \$628,000 (0.2%). Further detail is provided in the proposal section of this report.

The positive variance in the operating result of \$5.3 million at the end of April 2014 should be considered in the context of the key financial risks to council's full year operating result identified in the Risk section of this report.

As at 30 April 2014, \$111.5 million (65.7%) of council's \$169.6 million 2013/2014 Capital Works Program was financially expended.

Council's investment portfolio remains within the guidelines established under the Investment Policy.

OFFICER RECOMMENDATION

That Council receive and note the report titled "April 2014 Financial Performance Report".

FINANCE AND RESOURCING

There are no financing and resourcing implications as this is an information only report.

CORPORATE PLAN

Corporate Plan Theme: Great governance

Emerging Priority: 8.1 - Ethical, accountable and transparent decision-making

Strategy: 8.1.2 - Ensure legislative compliance and awareness

Corporate Plan Theme: Great governance

Emerging Priority: 8.3 - Strong financial management

Strategy: 8.3.1 - Develop long term financial plans and indicators to achieve

optimum use of resources and alignment to strategic priorities

Corporate Plan Theme: Great governance

Emerging Priority: 8.3 - Strong financial management

Strategy: 8.3.2 - Ensure council's financial performance is well managed and

leads to a strong financial position

CONSULTATION

Internal Consultation

All departments or branches participated in the formation of the recommendations associated with this report.

External Consultation

No external consultation is required for this report.

Community Engagement

No community engagement is required for this report.

PROPOSAL

The operating result at 30 April 2014 shows a positive variance of \$5.3 million compared to the forecast position.

The current budget used throughout this report is inclusive of the adjustments made during Budget Review 3.

This operating result variation is made up of higher than expected revenue of \$5.9 million and higher than expected operating expenses of \$628,000.

The positive variance in the operating result of \$5.3 million at the end of April 2014 should be considered in the context of the key financial risks to council's full year operating result identified in the Risk section of this report.

Operating Revenue

Fees and Charges

Of the \$4 million favourable variance in fees and charges, \$1.7 million relates to development applications revenue, across all application types.

Other Fees and Charges that are showing favourable variances to budget include:

- Holiday Parks \$675,000 (offset by \$287,000 of costs)
- Change in Ownership/Search Fees \$472,000
- Quarries external sales \$351,000 (offset by minimal additional expenditure)
- Health Licenses \$267,000
- Cemetery Fees \$224,000

Due to the nature of the business units, the increases in revenue are often offset by increases in the variable costs associated with providing the goods or services.

Grants and Subsidies

The favourable variance of \$553,000 is made up primarily of refunds from Department Disaster Relief and Recovery Arrangements (NDRRA) for counter disaster operations from the 2010/2011 weather events. The costs related to this grant funding were expended across both the 2010/2011 and 2011/2012 financial years.

Other Revenue

A number of activities are contributing to the \$1.5 million favourable variance in other revenue. These activities are:

- Lease/ rental income over budget \$209,000
- Waste sale of recoverable materials \$168,000
- Unitywater recoupment \$100,000
- Revegetation offset project funds received \$96,000

Operating Expense

Employee Costs

As at April 2014 month end employee costs were over budget by \$1.8 million. Details of this over budget amount are shown below.

For the 2013/2014 budget \$9.1 million in operational labour savings were built into the budget process:

- Vacancy target of \$4.4 million
- Organisational Review target of \$4.7 million

In addition, \$16 million was excluded from the operational employee costs for the January to June 2014 period as an estimate of the impact of de-amalgamation.

Whilst all labour savings related to the Organisational Review were budgeted as operating, \$1.2 million of the actual savings were related to capital labour. The capital program was not reduced in line with the positions being made redundant.

Similarly, while all de-amalgamation employee cost reductions were made to operational budgets, \$1.5 million of transferred employee costs related to capitalised labour.

Materials and Services

As at April 2014 month end, Materials and Services costs were below budget by \$1.7 million.

Within the Infrastructure Department, Civil Works is currently under budget by \$1 million, due to a relatively dry summer which will allow a focus on catching up on backlog defects, as well as projects and levy expenditure under budget by \$595,000.

All other departments have minor under and overspends against budget.

Capital Expenditure

As at 30 April 2014, \$111.5 million (65.7%) of council's \$169.6 million 2013/2014 Capital Works Program was financially expended. Detail by Capital Works Program is outlined below:

Program	Original Budget \$000	Current Budget \$000	YTD Actual \$000	% of Annual Budget Spent
Buildings and Facilities	6,548	9,386	5,207	55%
Coast and Canals	1,949	2,315	1,095	47%
Divisional Allocations	3,100	4,418	3,026	68%
Environmental Assets	1,238	1,215	423	35%
Fleet	1,000	800	745	93%
Parks and Gardens	10,317	12,424	6,237	50%
Stormwater	4,161	4,094	4,021	98%
Transportation	52,952	59,334	40,466	68%
Information Communication Technology	3,927	4,958	2,754	56%
Strategic Land & Comm Properties	9,422	42,046	28,460	68%
Aerodrome	-	399	25	6%
Sunshine Coast Airport	3,400	8,237	6,469	79%
SC Holiday Parks	1,455	1,880	448	24%
Quarries	150	1,121	820	73%
Waste	9,651	16,942	11,291	67%
TOTAL COUNCIL	109,270	169,569	111,488	65.7%

Information on low expenditure compared to annual budget is provided below.

Environmental Assets

- Contractors have been appointed for three projects that constitute \$1.02 million or 80% of the program.
- All projects are underway and expected to be completed by 30 June 2014.

Aerodrome

Delay in expenditure at Caloundra Aerodrome has resulted from the pursuit of State Government approvals for clearing of future developable areas along with investigations and resolution related to the development of an additional airside allotment to the north of the Caloundra Aerodrome. It is expected that \$145,000 will be expended prior to 30 June 2014. As contracts are in place for the remaining \$295,000 it is anticipated that this value will be carried forward and spent in early 2014/2015.

Sunshine Coast Holiday Parks

The status of the Holiday Park capital program is as follows:

- A9283 \$400,000 Agreement reached for acquisition of state land at Mudjimba contracts are being prepared.
- B1761 \$230,000 Maroochydore Holiday Park amenity refurbishment job commenced 5 May 2014 programed to be completed 20 June 2014.
- B1758 \$100,000 Detailed design has commenced in-house with council's Asset Management and Design Branch, Infrastructure Services.
- B0854 \$50,000 Site improvements and concrete works scheduled to commence 26 May 2014 at Dicky Beach Holiday Park.

It is anticipated that \$1.2 million will be spent by 30 June 2014, with \$600,000 to be requested to be carried over into the 2014/2015 financial year.

Investment Performance

- All investment parameters remain within the guidelines established by the Investment Policy.
- For the month ending 30 April 2014 council has maintained a reasonably strong return in the current market conditions with \$237 million cash (excluding Trust Fund) with an average interest rate of 3.59%, being 0.99% above benchmark. This is compared to the same period last year with \$257 million cash (excluding Trust Fund) where the average interest rate was 4.42%, being 1.19% above benchmark.
- The benchmark used to measure performance of cash funds is the UBS Bank Bill Index and the Bank Bill Swap Rate (BBSW) for term deposits.
- The Reserve Bank of Australia (RBA) cash rate remains unchanged at 2.5%.

Legal

This report ensures that council complies with its legislative obligations with respect to financial reporting in accordance with Section 204 of the *Local Government Regulation 2012*.

Investment of funds is in accordance with the provisions of the *Statutory Bodies Financial Arrangements Act 1982* and the associated Regulations and the *Local Government Act 2009*.

Policy

Council's Investment Policy.

Risk

The current risks associated with the operating result are as follows:

- in June 2013 the Federal Government pre-paid half of the 2013/2014 Financial Assistance Grant of \$6.3 million. Since half of the grant was pre-paid into 2012/2013 there is a potential shortfall of \$2.1 million in the current budget;
- 2. there are \$4.7 million net savings for the Organisational Review loaded into the budget;
- 3. the achievement of de-amalgamation reductions in Materials & Services budget occurs after separation from 1 January 2014;
- 4. there are \$4.4 million employee vacancy savings loaded into the budget which may be difficult to achieve along with the Organisational Review; and
- 5. the risk that the State Government will transfer State Penalties Enforcement Register (SPER) debt back to local councils, who will then have to manage their own debt collection.

Previous Council Resolution

On 25 June 2013 council adopted the 2013/2014 budget.

On 19 September 2013 council adopted the Budget Review 1 2013/2014.

On 12 December 2013 council adopted the Budget Review 2 2013/2014.

On 18 February 2014 council resolved in SM14/12 section (b) to amend the 2013/2014 budget by increasing the Strategic Land and Commercial Properties capital budget by an amount of \$5.9 million.

On 27 February 2014, council resolved in OM14/19 section (b) to amend the 2013/2014 budget by increasing the Strategic Land and Commercial Properties capital budget by an amount of \$755,000.

On 24 April 2014 council adopted the Budget Review 3 2013/2014.

Related Documentation

There is no related documentation for this report.

Critical Dates

There are no critical dates for this report.

Implementation

There are no implementation details to include in this report.

Sunshine Coast Council

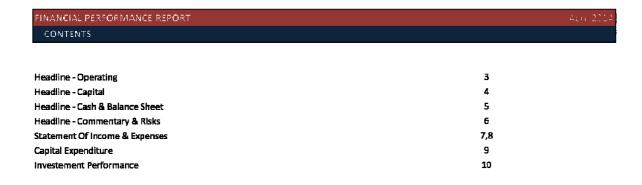
FINANCIAL PERFORMANCE REPORT April 2014



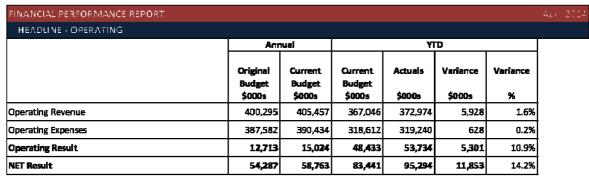


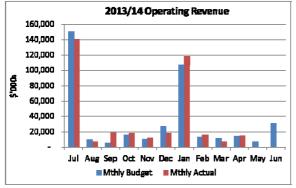


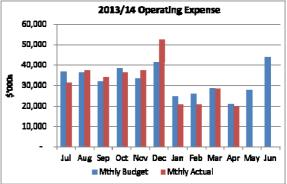


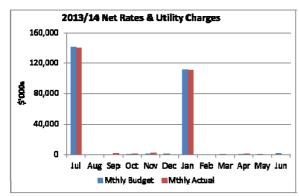


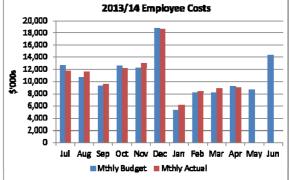
FPR April 2014 Page 2 of 10

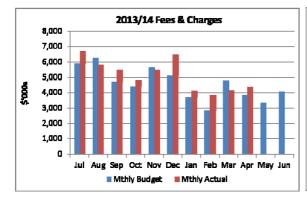


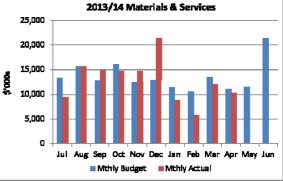




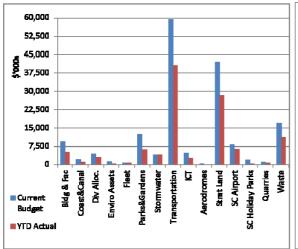


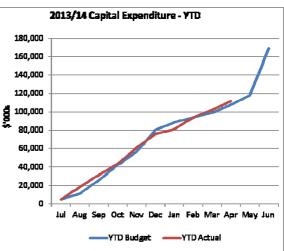






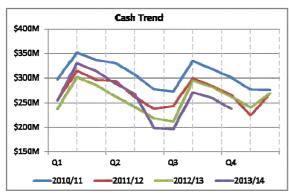
FPR April 2014 Page 3 of 10

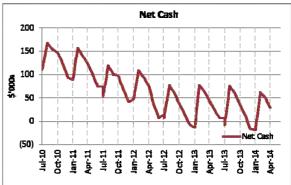


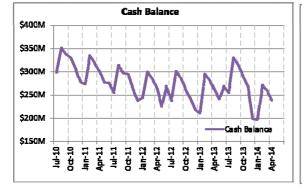


FPR April 2014 Page 4 of 10

FINANCIAL PERFORMANCE REPORT HEADLINE - CASH & BALANCE SHEET Annual YTD Original Actuals Current Budget Budget \$000s \$000s \$000s CASH FLOWS Opening Cash 196,241 261,865 261,336 Net Cash Inflow/(Outflows) from: 50,579 (124,871) **Operating Activities** 48,186 (93,697)(144,352) 42,659 **Investing Activities** Financing Activities 476 1,484 (42,052)Net increase/(decrease) in Cash Held (45,035) (92,289) (124, 264)Cash at year end 151,206 169,576 137,072 BALANCE SHEET Total Current Assets 216,289 234,659 266.305 Total Non Current Assets 4,511,393 4,489,306 4,302,888 Total Assets 4,727,682 4,723,965 4,569,194 Total Current Liabilities 70,183 70,183 987,113 Total Non Current Liabilities 240,480 240,480 234,734 Total Liabilities 310,663 310,663 752,379 Net Community Assets/ 4,417,019 4,413,302 5,321,572 Total Community Equity









Page 5 of 10 FPR April 2014

FINANCIAL PERFORMANCE REPORT HEADLINE - COMMENTARY

April 2014

Income & Expense Statement

Council's financial results at 30 April 2014 shows the organisation with a \$5.3 million higher than forecasted operating position against the year to date budget. This operating result variation is made up of operating revenue being \$5.9 million higher than the year to date budget, along with operating expenses being \$628,000 higher than the year to date budget.

Operating Revenues

Fees and Charges - Of the \$4 million favourable variance in fees and charges, \$1.7 million relates to development applications revenue, across all application types. Other fees & charges that are showing favourable variances to budget include;

- Holiday Parks \$675,000
- Change in Ownership/Search Fees \$472,000
- Quarries external sales \$351,000
- Health Licenses \$267,000
- Cemetery Fees \$224,000

Other Revenue - A number of activities are contributing to the \$1.5 million favourable variance in other revenue. These activates are Major venues (Quad Park) – increase in revenue \$368,000, Lease/rental income over budget \$209,000, Waste – sale of recoverable materials \$168,000

Operating Expenses

As at April 2014 month end employee costs were over budget by \$1.8 million. For the 2013/2014 budget \$9.1 million in operational labour savings were built into the budget process:

- Vacancy target of \$4.4 million
- Organisational Review target of \$4.7 million

In addition, \$16 million was excluded from the operational employee costs for the January to June 2014 period as an estimate of the impact of de-

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Similarly, while all de-amalgamation employee cost reductions were made to operational budgets, \$1.5 million of transferred employee costs related to capitalised labour.

As at April 2014 month end, Materials and Services costs were below budget by \$1.7 million.

Within the Infrastructure Department, Civil Works is currently under budget by \$1 million as well as projects and levy expenditure under budget by \$595,000. All other departments have minor under and overspends against budget.

Capital Expenditure

As at 30 April 2014, \$111.5 million (65.7%) of council's \$169.6 million 2013/2014 Capital Works Program was financially expended.

HEADLINE - RISKS

Income & Expense Statement

- 1. Financial Assistance Grant during 2012/2013 more than one half of the grant (\$6.3 million) was paid early into June 2012. This prepayment has created a budget impact of \$2.1 million in the current 2013/2014 budget.
- 2. Organisational Review \$4.7 million net savings loaded into the budget.
- 3. De-amalgamation risk that not all costs associated with the de-amalgamation are being charged to Noosa Shire Council.
- 4. Employee Vacancy Factor \$4.4 million loaded in the budget. May be difficult to achieve this saving along with the Organisational Review.
- 5. the risk that the State Government will transfer SPER debt back to local councils, who will then have to manage their own debt collection

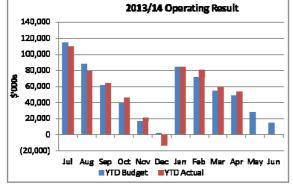
FPR April 2014 Page 6 of 10

FINANCIAL PERFORMANCE REPORT							
STATEMENT OF INCOME & EXPENSES							
	Ann	Annual		YTD			
	Original Budget \$000s	Current Budget \$000s	Current Budget \$000s	Actuals \$000s	Variance \$000s	Variance %	Forecast Budget \$000s
Operating Revenue	7.222	•		•			•
Gross Rates & Utility Charges	262,411	262,008	259,771	260,114	343	0.1%	262,00
Interest from Rates & Utilities	2,053	Z,053	1,790	1,744	(46)	-2.6%	Z,053
Less Discounts, Pensioner Remissions	(11,374)	(11,374)	(11,334)	(11,699)	(365)	3.2%	(11,374
Net Rates & Utility Charges	253,090	252,687	250,227	250,159	(67)	0.0%	252,68
Fees & Charges	53,274	54,684	47,251	51,225	3,974	8.4%	54,684
Interest Received from Investments	8,512	9,012	8,339	8,339	0	0.0%	9,012
Grants and Subsidies - Recurrent	10,780	11,391	5, 99 Z	7,545	553	7.9%	11,391
Operating contributions	570	570	485	685	200	41.3%	570
Interest received from Unitywater	26,205	25,205	19,271	19,268	(3)	0.0%	25,209
Dividends Received	27,001	28,001	13,533	13,532	(1)	0.0%	28,003
Other Revenue	13,249	16,333	14,487	15,994	1,507	10.4%	16,333
Internal Revenues	7,614	7,575	5,451	5,227	(235)	-3.6%	7,579
Community Service Obligations	σ	o	0	0	o	0.0%	(
Total Operating Revenue	400,295	405,457	367,046	372,974	5,928	1.6%	405,457
Operating Expenses							
Employee costs	130,879	130,597	107,574	109,398	1,824	1.7%	130,596
Materials & Services	152,860	162,430	129,463	127,773	(1,690)	-1.3%	162,428
Internal Expenditure	l a	o	0	0	o	0.0%	(
Finance Costs	14,197	14,564	12,457	12,565	108	0.9%	14,564
Company Contributions	1,152	1,152	1,152	1,152	o	0.0%	1,152
Depreciation	70,510	63,118	52,5 9 9	53,198	59 9	1.1%	63,118
Other Expenses	17,984	18,573	15,368	15,155	(213)	-1.4%	18,57
Competitive Neutrality Adjustments	a	0	(0)	0	o	-100.0%	(
Total Operating Expenses	387,582	390,434	318,612	319,240	628	0.2%	390,433
Operating Result	12,713	15,024	48,433	53,734	5,301	10.9%	15,024
Capital Revenue							
Capital Grants and Subsidies	2,900	12,662	7,244	8,770	1,526	21.1%	12,66
Capital Contributions	7,201	7,206	6,461	8,251	1,790	27.7%	7,20
Contributed Assets.	27,000	19,400	17,977	21,214	3,237	18.0%	19,400
Other Capital Revenue	4,472	4,472	3,326	3,326	0,,	0.0%	4,47
Total Capital Revenue	41,573	43,740	35,007	41,560	6,553	18.7%	43,74

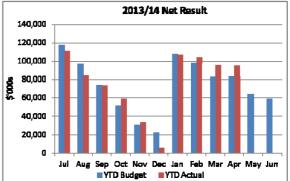
54,287

58,763

83,441



Net Result



11,853

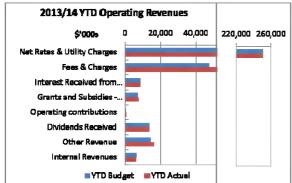
14.2%

58,764

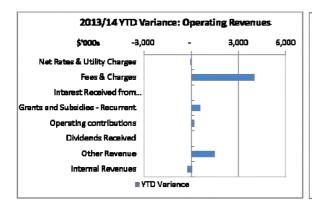
95,294

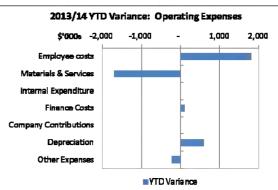
FPR April 2014 Page 7 of 10





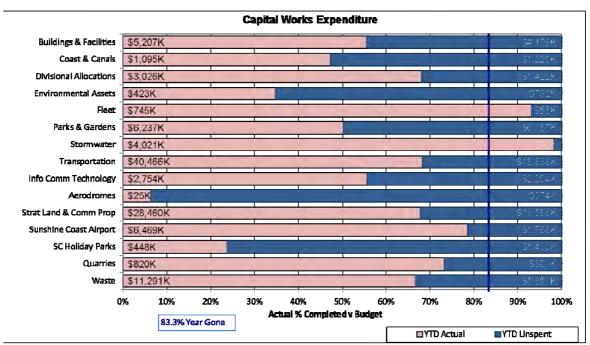






FPR April 2014 Page 8 of 10

FINANCIAL PERFORMANCE REPORT				-		
CAPITAL EXPENDITURE						
Capital Works Program	Ann	rual		YTD		Annual
	Original Budget	Current Budget	Budget	Actual	% of Amnual	Forecast Budget
	\$000s	\$000s	\$1000s	\$000s	Budget Spent	\$000s
Buildings and Facilities	6,548	9,386	5,579	5,207	55.5%	9,386
Coast and Canals	1,949	2,315	1,705	1,095	47.3%	2,315
Divisional Allocations	3,100	4,418	2,784	3,026	68.5%	4,418
Environmental Assets	1,238	1,215	390	423	34.8%	1,215
Fleet	1,000	800	734	745	93.1%	800
Parks and Gardens	10,317	12,424	7,201	6,237	50.2%	12,424
Stormwater	4,161	4,094	2,982	4,021	98.2%	4,094
Transportation	52,952	59,334	47,254	40,466	68.2%	59,334
Information Communication Technology	3,927	4,958	2,849	2,754	55.5%	4,958
Strategic Land & Comm Properties	9,422	42,046	20,123	28,460	67.7%	42,046
Aerodromes	-	39 9	31	25	6.3%	399
Sunshine Coast Airport	3,400	8,237	6,562	6,469	78.5%	8,237
SC Holiday Parks	1,455	1,880	1,168	448	23.8%	1,880
Quarries	150	1,121	183	820	73.2%	1,121
Waste	9,651	16,942	8,174	11,291	66.6%	16,942
TOTAL	109,270	169,569	107,717	111,488	65.7%	169,569



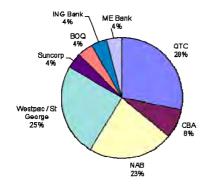
FPR April 2014 Page 9 of 10

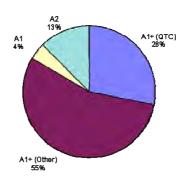
FINANCIAL PERFORMANCE REPORT ALC: 2012 NVESTEMENT PERFORMANCE

Liquidity as at:	30/04/2014 \$'000's			
At-call accounts				
QTC + CBA (exc trust)	\$82,037 33.8			
Maturities within 7 days	\$10,000	4.13%		
Total at-call	\$92,037	38.02%		
Investment Policy Target	•	10.00%		

INVESTMENT SUMMARY AS AT (including Trust)						Investment Policy		
	30/04/2014		31/03/2	03/2014 30/04/2013		013	Individual Limit	Group Limits
A1+ (QTC)	\$68,083	28.1%	\$82,789	31.6%	\$33,512	12.7%	100%	100%
A1+ (Other)	\$133,980	55.3%	\$139,434	53.2%	\$165,608	62.7%	35%	100%
A1	\$10,000	4.1%	\$0	0.0%	\$30,000	11.4%	30%	30%
A2	\$30,000	12.4%	\$40,000	15.3%	\$35,000	13.3%	10%	30%
TOTAL	\$242,062		\$262,223		\$264,121			

Investment Portfolio





FPR April 2014 Page 10 of 10