

STATEMENT OF INCOME AND EXPENSES

for the period ending 30 June 2016

SUNSHINE COAST COUNCIL TOTAL

	Estimated Position 2014/15 \$000	Budget 2015/16 \$000	Forward Estimate									
			2016/17 \$000	2017/18 \$000	2018/19 \$000	2019/20 \$000	2020/21 \$000	2021/22 \$000	2022/23 \$000	2023/24 \$000	2024/25 \$000	
Operating Revenue												
Gross Rates & Utility Charges	247,295	253,289	263,851	274,867	286,357	299,814	313,919	328,703	344,199	360,442	377,469	
Interest from Rates & Utilities	1,527	1,527	1,536	1,543	1,551	1,559	1,567	1,575	1,582	1,590	1,598	
Less Discounts, Pensioner Remissions	(11,265)	(11,435)	(11,867)	(12,317)	(12,785)	(13,322)	(13,883)	(14,470)	(15,084)	(15,726)	(16,398)	
Net Rates & Utility Charges	237,557	243,381	253,519	264,093	275,123	288,051	301,603	315,808	330,698	346,306	362,669	
Fees & Charges	53,252	54,733	56,860	59,077	61,386	63,857	66,435	69,125	71,933	74,864	77,924	
Interest Received from Investments	7,636	7,700	9,119	9,144	9,309	9,333	9,394	9,848	11,019	11,415	11,242	
Grants and Subsidies - Recurrent	12,263	11,946	11,946	11,946	11,946	11,946	11,946	11,946	11,946	11,946	11,946	
Operating contributions	706	696	696	696	696	696	696	696	696	696	696	
Interest Received from Unitywater	23,933	23,933	25,163	25,555	25,903	25,903	25,903	25,903	25,903	25,903	25,903	
Dividends Received	26,162	26,162	24,722	24,321	23,966	23,967	24,003	23,999	23,967	23,967	23,971	
Other Revenue	10,655	11,132	19,038	22,830	24,295	25,552	24,007	25,861	27,088	28,203	31,985	
Internal Revenues	7,935	6,424	6,617	6,815	7,020	7,230	7,447	7,671	7,901	8,138	8,382	
Community Service Obligations	-	-	-	-	-	-	-	-	-	-	-	
Total Operating Revenue	380,099	386,108	407,681	424,478	439,645	456,536	471,435	490,857	511,151	531,439	554,718	
Operating Expenses												
Employee costs	118,138	121,667	125,716	129,899	134,221	138,617	143,156	147,844	152,607	157,524	162,600	
Materials & Services	149,190	148,334	155,191	161,770	169,021	176,527	184,508	193,042	201,777	210,975	221,441	
Internal Expenditure	-	-	-	-	-	-	-	-	-	-	-	
Finance Costs	11,966	9,505	10,653	10,667	10,441	10,107	9,546	8,964	8,608	7,911	7,436	
Company Contributions	1,187	1,218	1,249	1,282	1,315	1,349	1,384	1,420	1,457	1,495	1,534	
Depreciation	64,186	67,059	71,335	74,712	78,208	81,848	83,062	84,033	86,291	88,522	89,828	
Other Expenses	16,392	16,868	17,307	17,757	18,218	18,692	19,178	19,677	20,188	20,713	21,252	
Competitive Neutrality Adjustments	-	-	-	-	-	-	-	-	-	-	-	
Total Operating Expenses	361,059	364,651	381,450	396,087	411,424	427,140	440,834	454,981	470,929	487,140	504,089	
Operating Result	19,040	21,457	26,231	28,391	28,221	29,396	30,601	35,876	40,222	44,299	50,629	
Capital Revenue												
Capital Grants and Subsidies	8,409	4,894	2,380	2,442	2,506	2,571	2,638	2,706	2,777	2,849	2,923	
Capital Contributions	14,669	12,000	12,312	12,632	12,961	13,298	13,643	13,998	14,362	14,735	15,118	
Contributed Assets	24,000	24,624	25,272	25,920	26,592	27,288	28,008	28,728	29,472	30,240	31,028	
Other Capital Revenue	4,783	-	-	-	-	-	-	-	-	-	-	
Net Result	70,902	62,975	66,195	69,386	70,279	72,552	74,890	81,309	86,832	92,123	99,699	

2015/16 BUDGET - FINANCIAL STATEMENTS					
STATEMENT OF INCOME AND EXPENSES					
for the period ending 30 June 2016					
					BUSINESS ACTIVITIES
	Quarries Business Unit \$000	Sunshine Coast Airport \$000	Waste & Resource Management \$000	Sunshine Coast Holiday Parks \$000	Total Business Activities \$000
Revenue					
Net Rates & Utility Charges	-	-	44,030	-	44,030
Fees & Charges	1,278	11,579	5,466	13,211	31,534
Operating grants and subsidies	-	-	-	-	-
Internal sales/recoveries	8,170	5	920	-	9,095
Community Service Obligations	-	122	542	-	664
Operating contributions	-	-	663	-	663
Interest Revenue	-	-	-	-	-
Profit/Loss on Disposal of Assets	-	-	-	-	-
Other Revenue	-	5,295	2,786	-	8,081
Total Revenue	9,448	17,001	54,407	13,211	94,067
Operating Expenses					
Employee costs	1,166	2,354	2,338	279	6,136
Materials and Services	5,924	3,698	30,633	4,718	44,972
Other Expenses	46	400	1,023	165	1,634
Internal consumption/charges	1,585	1,353	2,651	1,134	6,724
Competitive neutrality costs	5	748	279	418	1,450
Total Operating Expenses	8,725	8,553	36,924	6,714	60,916
Earnings before Interest, Tax, Depreciation and Amortisation	723	8,448	17,484	6,496	33,151
Depreciation Expense	331	1,798	2,511	426	5,065
Earnings before Interest and Tax	392	6,650	14,973	6,071	28,086
Interest Expense	29	3,012	3,787	99	6,927
Earnings before Tax	363	3,639	11,186	5,971	21,159
Income tax equivalent	109	1,092	3,356	1,791	6,348
Net Result after Tax	254	2,547	7,830	4,180	14,811

CHANGE IN RATES AND UTILITY CHARGES

For the period ending 30 June 2016

Total Rates & Charges	TOTAL COUNCIL			
	2014/15 \$	2015/16 \$	Variation \$	Variation %
Minimum general rate	1,078.00	1,110.00	32.00	3.0%
240 litre wheelie bin	264.50	271.40	6.90	2.6%
Environment Levy	60.00	60.00	-	0.0%
Transport Levy	20.00	20.00	-	0.0%
Heritage Levy	5.00	5.00	-	0.0%
Gross Rates & Charges	1,427.50	1,466.40	38.90	2.7%
Discount (general rate only)	53.90	55.50	1.60	3.0%
Net Rates & Charges	1,373.60	1,410.90	37.30	2.7%

STATEMENT OF FINANCIAL POSITION
for the period ending 30 June 2016

SUNSHINE COAST COUNCIL TOTAL

	Estimated Position 2014/15 \$000	Budget 2015/16 \$000	Forward Estimate									
			2016/17 \$000	2017/18 \$000	2018/19 \$000	2019/20 \$000	2020/21 \$000	2021/22 \$000	2022/23 \$000	2023/24 \$000	2024/25 \$000	
CURRENT ASSETS												
Cash & Investments	236,496	176,844	175,714	174,103	171,864	166,511	159,397	163,153	161,215	169,961	173,311	
Trade and other receivables	16,157	16,000	18,604	20,025	21,408	22,902	24,480	26,191	28,006	29,926	29,926	
Inventories	1,494	3,596	3,738	4,086	4,375	4,717	5,167	5,441	5,683	6,660	7,731	
Other Financial Assets	26,602	26,600	28,004	28,732	29,479	30,245	31,031	31,838	32,666	33,515	33,515	
Non-current assets classified as held for sale	-	-	-	-	-	-	-	-	-	-	-	
	280,749	223,040	226,060	226,946	227,126	224,375	220,075	226,623	227,570	240,062	244,483	
NON CURRENT ASSETS												
Trade and other receivables	434,394	448,476	448,476	448,476	448,476	448,476	448,476	448,476	448,476	448,476	448,476	
Property, plant & equipment	3,173,559	3,303,707	3,450,779	3,586,377	3,735,309	3,894,734	4,047,358	4,199,737	4,353,829	4,510,487	4,685,068	
Investment in associates	576,867	576,867	576,867	576,867	576,867	576,867	576,867	576,867	576,867	576,867	576,867	
Capital works in progress	118,677	125,813	131,873	131,784	132,496	135,355	136,830	135,537	133,993	133,391	135,019	
Intangible assets	16,491	16,491	16,473	15,335	13,587	11,213	10,160	10,118	10,082	10,052	10,052	
	4,319,988	4,471,353	4,624,468	4,758,839	4,906,735	5,066,644	5,219,692	5,370,735	5,523,247	5,679,273	5,855,482	
TOTAL ASSETS	4,600,737	4,694,394	4,850,528	4,985,784	5,133,862	5,291,020	5,439,767	5,597,358	5,750,817	5,919,335	6,099,965	
CURRENT LIABILITIES												
Trade and other payables	57,185	57,209	57,325	57,385	57,447	57,511	57,576	57,643	57,712	57,783	57,783	
Borrowings	11,380	11,380	11,494	11,609	11,725	11,842	11,960	12,080	12,201	12,323	12,446	
Provisions	13,584	13,584	14,560	15,044	15,544	16,054	16,580	17,124	17,677	18,248	18,248	
Other	9,939	9,939	10,462	10,734	11,013	11,299	11,593	11,894	12,203	12,520	12,520	
	92,088	92,112	93,841	94,772	95,729	96,706	97,709	98,741	99,793	100,874	100,997	
NON CURRENT LIABILITIES												
Borrowings	255,748	284,929	307,303	304,348	310,112	319,303	316,809	315,956	303,386	298,493	300,132	
Provisions	26,035	26,712	26,712	26,712	26,712	26,712	26,712	26,712	26,712	26,712	26,712	
	281,783	311,641	334,015	331,060	336,824	346,015	343,521	342,668	330,098	325,205	326,844	
TOTAL LIABILITIES	373,871	403,753	427,856	425,831	432,552	442,721	441,231	441,409	429,891	426,079	427,841	
NET COMMUNITY ASSETS	4,226,866	4,290,641	4,422,672	4,559,953	4,701,310	4,848,298	4,998,536	5,155,948	5,320,925	5,493,256	5,672,124	
COMMUNITY EQUITY												
Asset revaluation surplus	695,598	695,598	713,684	732,239	751,278	770,811	790,852	811,414	832,511	854,156	876,364	
Retained Earnings	173,373	236,348	302,543	371,929	442,207	514,760	589,650	670,958	757,791	849,914	949,613	
Capital	3,357,895	3,358,695	3,406,446	3,455,785	3,507,825	3,562,728	3,618,034	3,673,576	3,730,624	3,789,186	3,846,147	
TOTAL COMMUNITY EQUITY	4,226,866	4,290,641	4,422,672	4,559,953	4,701,310	4,848,299	4,998,536	5,155,948	5,320,926	5,493,256	5,672,124	

STATEMENT OF CHANGES IN EQUITY
for the period ending 30 June 2016

SUNSHINE COAST COUNCIL TOTAL

	Estimated Position 2014/15 \$000	Budget 2015/16 \$000	Forward Estimate								
			2016/17 \$000	2017/18 \$000	2018/19 \$000	2019/20 \$000	2020/21 \$000	2021/22 \$000	2022/23 \$000	2023/24 \$000	2024/25 \$000
Capital Accounts											
Balance at beginning of period	3,346,515	3,357,895	3,358,993	3,411,762	3,469,742	3,531,501	3,596,903	3,660,614	3,725,772	3,793,186	3,862,817
Transfers to capital, reserves and shareholdings	11,380	800	47,751	49,339	52,040	54,904	55,306	55,542	57,048	58,562	56,961
Transfers from capital, reserves and shareholdings	-	-	-	-	-	-	-	-	-	-	-
Balance at end of period	3,357,895	3,358,695	3,406,744	3,461,102	3,521,781	3,586,405	3,652,209	3,716,156	3,782,820	3,851,748	3,919,778
Asset Revaluation Reserve											
Balance at beginning of period	695,598	695,598	695,598	713,684	732,239	751,278	770,811	790,852	811,414	832,511	854,156
Asset revaluation adjustments	-	-	18,086	18,556	19,038	19,533	20,041	20,562	21,097	21,645	22,208
Transfers to capital, reserves and shareholdings	-	-	-	-	-	-	-	-	-	-	-
Balance at end of period	695,598	695,598	713,684	732,239	751,278	770,811	790,852	811,414	832,511	854,156	876,364
Retained Earnings											
Balance at beginning of period	173,376	173,373	236,348	302,543	371,929	442,207	514,760	589,650	670,958	757,791	849,914
Net result for the period	70,902	62,975	66,195	69,386	70,279	72,552	74,890	81,309	86,832	92,123	99,699
Transfers to capital, reserves and shareholdings	(70,902)	-	-	-	-	-	-	-	-	-	-
Transfers from capital, reserves and shareholdings	(3)	-	-	-	-	-	-	-	-	-	-
Balance at end of period	173,373	236,348	302,543	371,929	442,207	514,760	589,650	670,958	757,791	849,914	949,613
TOTAL											
Balance at beginning of period	4,215,489	4,226,866	4,290,641	4,422,672	4,559,953	4,701,310	4,848,299	4,998,536	5,155,948	5,320,926	5,493,256
Net result for the period	70,902	62,975	66,195	69,386	70,279	72,552	74,890	81,309	86,832	92,123	99,699
Transfers to capital, reserves and shareholdings	(59,522)	800	47,751	49,339	52,040	54,904	55,306	55,542	57,048	58,562	56,961
Transfers from capital, reserves and shareholdings	(3)	-	-	-	-	-	-	-	-	-	-
Asset revaluation adjustments	-	-	18,086	18,556	19,038	19,533	20,041	20,562	21,097	21,645	22,208
Balance at end of period	4,226,866	4,290,641	4,422,672	4,559,953	4,701,310	4,848,299	4,998,536	5,155,948	5,320,926	5,493,256	5,672,124

STATEMENT OF CASH FLOWS
for the period ending 30 June 2016

SUNSHINE COAST COUNCIL TOTAL

	Estimated Position 2014/15 \$000	Budget 2015/16 \$000	Forward Estimate								
			2016/17 \$000	2017/18 \$000	2018/19 \$000	2019/20 \$000	2020/21 \$000	2021/22 \$000	2022/23 \$000	2023/24 \$000	2024/25 \$000
Cash flows from operating activities											
Receipts from customers	329,938	321,889	342,060	358,643	373,447	390,103	404,688	423,436	442,361	462,016	485,220
Payments to suppliers and employees	(281,024)	(296,603)	(304,302)	(309,529)	(322,555)	(337,230)	(348,933)	(359,830)	(373,716)	(390,163)	(408,744)
Interest and dividends received	57,731	57,795	59,004	59,020	59,178	59,203	59,300	59,750	60,889	61,285	61,116
Finance costs	(13,181)	(11,520)	(11,942)	(12,063)	(11,621)	(11,220)	(10,721)	(10,054)	(9,574)	(8,783)	(8,216)
Net cash inflow (outflow) from operating activities	93,464	71,562	84,820	96,071	98,449	100,856	104,334	113,303	119,960	124,356	129,376
Cash flows from investing activities											
Payments for property, plant and equipment	(156,600)	(168,952)	(121,567)	(108,021)	(120,176)	(129,312)	(122,928)	(123,010)	(124,191)	(126,269)	(143,814)
Proceeds from disposal non current assets	4,783	800	800	800	800	800	800	800	800	800	800
Capital grants, subsidies, contributions and donations	23,078	16,894	14,692	15,074	15,466	15,868	16,281	16,704	17,139	17,584	18,041
Finance costs (interest)	(1,763)	(2,332)	(2,478)	(2,810)	(2,774)	(2,992)	(3,345)	(3,427)	(3,317)	(3,076)	(2,939)
Net cash inflow (outflow) from investing activities	(130,502)	(153,590)	(108,552)	(94,957)	(106,683)	(115,635)	(109,192)	(108,933)	(109,570)	(110,961)	(127,911)
Cash flows from financing activities											
Proceeds from borrowings	53,700	44,711	39,900	16,772	27,474	32,845	23,018	26,609	17,542	27,465	35,301
Repayment of borrowing	(11,380)	(15,530)	(17,298)	(19,498)	(21,479)	(23,419)	(25,275)	(27,223)	(29,870)	(32,114)	(33,416)
Net cash inflow (outflow) from financing activities	42,320	29,181	22,602	(2,725)	5,996	9,426	(2,257)	(614)	(12,328)	(4,649)	1,885
Net increase (decrease) in cash held	5,282	(52,848)	(1,130)	(1,611)	(2,238)	(5,353)	(7,115)	3,756	(1,938)	8,746	3,350
Cash at beginning of reporting period	224,410	229,692	176,844	175,714	174,103	171,864	166,511	159,397	163,153	161,215	169,961
Cash at end of reporting period	229,692	176,844	175,714	174,103	171,864	166,511	159,397	163,153	161,215	169,961	173,311

MEASURES OF FINANCIAL SUSTAINABILITY

for the period ending 30 June 2016

SUNSHINE COAST COUNCIL TOTAL

	Estimated Position 2014/15 %	Forward Estimate										
		2015/16 %	2016/17 %	2017/18 %	2018/19 %	2019/20 %	2020/21 %	2021/22 %	2022/23 %	2023/24 %	2024/25 %	
Operating Performance												
Operating surplus ratio (%)	5.0%	5.5%	5.3%	4.8%	4.3%	4.3%	4.8%	5.5%	6.0%	6.4%	6.9%	
Fiscal Flexibility												
Council controlled revenue ratio (%)	76.5%	77.2%	76.1%	76.1%	76.5%	77.1%	78.1%	78.4%	78.8%	79.3%	79.4%	
Total debt service cover ratio (times)	4.1	4.8	5.1	5.3	5.5	5.8	6.0	6.4	6.8	7.3	7.9	
Net financial liabilities ratio (%)	24.5%	46.8%	50.4%	48.1%	48.1%	49.2%	48.0%	44.9%	40.6%	36.0%	34.1%	
Liquidity												
Cash expense cover ratio (months)	10.0	7.3	7.0	6.7	6.4	5.9	5.5	5.4	5.1	5.2	5.1	
Asset Sustainability												
Asset sustainability ratio (%)	72.0%	82.9%	78.2%	86.8%	85.4%	77.7%	78.8%	73.5%	80.4%	65.8%	69.2%	

Operating Surplus Ratio

Measures the extent to which operating revenues raised cover operational expenses only or are available for capital funding purposes or other purposes.

Calculation: Operating Result (excluding capital items) as a percentage of operating revenue.

Target: between 0% and 10%

Council Controlled Revenue Ratio

Indicates the degree of reliance on external funding sources such as operating subsidies, donations and contributions. Council's financial flexibility improves the higher the level of its council controlled revenue.

Calculation: Net rates, levies and charges & fees and charges / total operating revenue.

Target: Greater than 60%

Total Debt Service Cover Ratio

Indicates the ability to repay loan funds. A low cover indicates constrained financial flexibility and limited capacity to manage unforeseen financial shocks.

Calculation: (Operating result (excluding capital items) + depreciation and amortisation + gross interest expense) / (gross interest expense + prior year current interest bearing liabilities)

Target: Greater than 2 times

Net Financial Liabilities Ratio

Measures the extent to which the net financial liabilities of Council can be repaid from operating revenues.

Calculation: (Total liabilities - current assets) / total operating revenue (excluding capital items)

Target: not greater than 60%.

Cash Expense Cover Ratio

Indicates the number of months Council can continue paying its immediate expenses without additional cash loans.

Calculation: (Current year's cash and cash equivalents balance / (total operating expenses - depreciation and amortisation - finance costs charged by QTC - interest paid on overdraft) * 12

Target: Greater than 3 months.

Asset Sustainability Ratio

This ratio reflects the extent to which the infrastructure assets managed by Council are being replaced as they reach the end of their useful lives.

Calculation: Capital expenditure on replacement assets (renewals) / depreciation expense

Target: greater than 90%.



Strategic Policy

2015/16 Revenue Policy

Corporate Plan reference:	5. A public sector leader 5.2 - A financially sustainable organisation	
Endorsed by Council on:	1 June 2015	Reference Number: SM15/13
Manager responsible for policy:	Director Corporate Services, Corporate Services Department	

Policy purpose

The purpose of this Revenue Policy is to set out the principles used by Council for:

- the levying of rates and charges; and
- granting concessions for rates and charges; and
- the recovery of overdue rates and charges; and
- cost-recovery methods.

Policy outcome

The Revenue Policy will be applied by council in the development of the annual budget for the 2015/16 financial year.

Policy scope

The Revenue Policy applies to all areas identified in Section 193 of the *Local Government Regulation 2012*.

Policy statement

The Levying of Rates and Charges

Council levies rates and charges to fund the provision of valuable services to our community. When adopting its annual budget council will set rates and charges at a level that will provide for both current and future community requirements. Council will apply the principle of transparency in making rates and charges.

1. General Rates

General Rate revenue provides essential whole of community services not funded through subsidies, grants, contributions or donations received from other entities, or not provided for by other levies or charges. Council will consider all full cost recovery options before calculating the general rate.

Council is required to raise an amount of revenue it sees as being appropriate to maintain assets and provide services to the region as a whole. In deciding how that revenue is

raised, Council has formed the opinion that a differential general rating scheme, based primarily on land use, provides the most equitable basis for the distribution of the general rate burden.

The rateable value for each property is the basis for determining the amount of the general rate levied. Council recognises that significant valuation fluctuations may have an adverse effect on pensioners. Council has implemented a Deferment of General Rates Policy to provide eligible pensioners with the opportunity to apply for a deferment of general rates.

2. Special and Separate Rates and Charges

Where appropriate Council will fund certain services, facilities or activities by means of separate or special rates or charges.

In accordance with Section 94 of the *Local Government Regulation 2012* council will levy special rates and charges on certain properties that are considered to be specially benefited by the provision of a specific service, facility or activity.

Special rates are based on the rateable value of the land and special charges are a flat charge per property, where this is considered to provide a more equitable basis for the sharing of the cost.

In accordance with Section 103 of the *Local Government Regulation 2012* council will levy a separate rate or charge on all rateable land in the region to fund a particular service, facility or activity where council believes that the service, facility or activity is a key in achieving council's vision to be Australia's most sustainable region - vibrant, green, diverse.

3. Other Charges

In general, council will be guided by the principle of user pays in making all other charges.

The Levying of Rates and Charges

In levying rates and charges, council will apply the principles of:

- consistency by scheduling the issue of rate notices on a half yearly basis;
- communication by advising ratepayers about rate notice issue dates and discount dates;
- clarity by providing meaningful information on rate notices to enable ratepayers to clearly understand their responsibilities; and
- flexibility by providing payment arrangements to ratepayers in financial difficulty, along with a wide array of payment options.

In making and levying rates and charges, council will be guided by the principles of:

- equitable distribution of the general rates burden as broadly as possible;
- transparency in the making and levying of rates;
- flexibility, to take account of changes in the local economy;
- clarity in terms of responsibilities (council's and ratepayers') in regard to the rating process;
- National Competition Policy legislation where applicable; and
- having in place a rating regime that is efficient to administer.

The Purpose of and Granting of Concessions for rates and charges

Council has determined that pensioners as defined by the *Local Government Regulation 2012* are entitled to receive concessions on rates and various other services that council provides to the community. Council may grant a concession for land that is owned by a pensioner under Section 120(1)(a) of the *Local Government Regulation 2012*. The purpose of the concessions for pensioners is to assist pensioner property owners to remain in their own home by reducing the financial impact of rates and charges.

In accordance with Section 120(1)(b) of the *Local Government Regulation 2012* other charitable organisations, community groups, and sporting associations may also be entitled to concessions.

The purpose of these concessions is to encourage and support charitable organisations, community groups, and sporting associations as they contribute to the health and well-being of the community and the social cohesion of the region.

In accordance with Section 120(1)(d) of the *Local Government Regulation 2012* concessions may be granted if the concession will encourage economic development of all or part of the local government area. Per the provisions of the Sunshine Coast Investment Incentive Scheme an approved business or enterprise may be entitled to a concession in the form of a deferment of general rates for such period as Council may determine from time to time.

In exercising these concession powers council will be guided by the principles of:

- transparency by making clear the requirements necessary to receive concessions; and
- communication by raising the awareness of target groups that may qualify for these concessions; and
- equity by ensuring that all applicants of the same type receive the same concession.

The Recovery of Rates and Charges

Council will exercise its rate recovery powers pursuant to the provisions of Chapter 4 Part 12 of the *Local Government Regulation 2012* in order to reduce the overall rate burden on ratepayers, and will be guided by the principles of:

- equity by treating all ratepayers in similar circumstances in the same manner and by having regard to their capacity to pay;
- transparency by making clear the obligations of ratepayers and the processes used by council in assisting them to meet their financial obligations; and
- flexibility by accommodating ratepayers' needs through short-term payment arrangements.

Cost Recovery Fees

All fees and charges will be set with reference to full cost pricing. Cost recovery fees will be charged up to a maximum of full cost. Commercial charges will be at commercial rates. Council acknowledges the community benefit associated with not-for-profit organisations conducting activities on the Sunshine Coast, and therefore all not-for-profit organisations are exempt from cost recovery fees for applications to conduct activities requiring an approval on public and private land within the region.

New Development Costs

Developer contributions for infrastructure are determined each year in accordance with the philosophy that a developer should pay reasonable and relevant contributions towards the capital cost of the provision of infrastructure to meet past and future augmentation costs associated with this new development, subject to State Government requirements. Infrastructure agreements are negotiated outcomes between Council and the developer.

Guiding principles

Council is required to prepare and adopt a Revenue Policy in accordance with Section 193 of the *Local Government Regulation 2012*. The Revenue Policy must be reviewed annually and in sufficient time to allow an annual budget that is consistent with the Revenue Policy to be adopted for the next financial year.

Accordingly, the principles contained within the Revenue Policy are applied in the determination of the Revenue Statement, rates, fees and charges.

Roles and responsibilities

All council staff are bound by the principles outlined in this policy in determining the level of rates, fees and charges, and in the application of concessions relating to those rates, fees and charges.

Measurement of success

Financial sustainability indicators remain within target ranges and council maintains a strong financial position through adequate and equitable revenue streams.

Definitions

All words within this policy have the meaning assigned under the Dictionary from the schedule contained within the *Local Government Regulation 2012*

Related policies and legislation

Local Government Act 2009

Local Government Regulation 2012

Version control:

Version	Reason/ Trigger	Change (Y/N)	Endorsed/ Reviewed by	Date
1.0	Created	N	Special Statutory Budget Meeting	2/6/2014
1.0	Review	N	Manager Finance	25/3/2015
1.0	Endorsement	N	Council	1/6/2015

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